ABSTRACT

Patricia L. Martin, A PRELIMINARY EXAMINATION OF THE INTENDED PURPOSE, ACTUAL USE, AND PERCEIVED BENEFIT OF DISTRICT-LED INTERIM ASSESSMENTS ON STUDENT ACHIEVEMENT IN NORTH CAROLINA SCHOOLS (Under the direction of Dr. Kermit Buckner). Department of Educational Leadership, November 2012.

This study examined the intended purposes, actual uses, and perceived benefits of interim assessments on student achievement from the perspectives of district leaders, school administrators, and classroom teachers. Quantitative research methodologies were utilized to describe the phenomena of interim assessment use in a sample of North Carolina school districts. Responses from an online survey were analyzed in order to categorize respondents’ interim assessment use as Instructional, Predictive, Evaluative, or Multiple and to compare the dominant categories of district leaders, school administrators, and classroom teachers (Perie et al., 2009).

The findings reveal that interim assessments are given for Instructional purposes, using Instructional data analysis methods, and have Instructional benefits for students. When results were parsed by district, several endorsed the “Multiple” category suggesting a wide variety of purposes, uses, and benefits within the same district. When results were compared across roles, a statistically significant difference was found between district leaders, school administrators and classroom teachers. The results indicate that within the sample population surveyed, a person’s response to questions regarding the purpose, use, and benefit of interim assessments is related to their role within the district.

The findings from the study espouse two main recommendations. First, it is vital that district and state educational leaders make careful and informed decisions about the purpose and use of interim assessments prior to implementation. Second, districts need to develop and communicate a coherent implementation plan that is aligned to the selected purpose and
consistent across various roles within the district. Future research studies on the use of interim assessments may build a more comprehensive picture of and offer a more in-depth explanation for the phenomena revealed in this study. Such research could include a qualitative study on data analysis methods that are aligned to a specific interim assessment purpose, a case study showcasing schools in North Carolina that are using interim assessments for various purposes, and a quantitative study to determine whether interim assessments can be correlated to improved student achievement.
A PRELIMINARY EXAMINATION OF THE INTENDED PURPOSE, ACTUAL USE, AND
PERCEIVED BENEFIT OF DISTRICT-LED INTERIM ASSESSMENTS ON STUDENT
ACHIEVEMENT IN NORTH CAROLINA SCHOOLS

A Dissertation

Presented to

The Faculty of the Department of Educational Leadership

East Carolina University

In Partial Fulfillment

of the Requirements for the Degree

Doctor of Education

by

Patricia L. Martin

November, 2012
A PRELIMINARY EXAMINATION OF THE INTENDED PURPOSE, ACTUAL USE, AND
PERCEIVED BENEFIT OF DISTRICT-LED INTERIM ASSESSMENTS ON STUDENT
ACHIEVEMENT IN NORTH CAROLINA SCHOOLS

by

Patricia L. Martin

APPROVED BY:

DIRECTOR OF DISSERTATION__________________________________________________ Kermit Buckner

COMMITTEE MEMBER:__________________________________________________________ William Grobe

COMMITTEE MEMBER:__________________________________________________________ Marjorie Ringler

COMMITTEE MEMBER:__________________________________________________________ James McDowelle

COMMITTEE MEMBER:__________________________________________________________ Adrienne Smith

INTERIM CHAIR OF THE DEPARTMENT OF EDUCATIONAL LEADERSHIP:

__________________________________________________________ William Rouse, Jr.

DEAN OF THE GRADUATE SCHOOL:

__________________________________________________________ Paul Gemperline
# TABLE OF CONTENTS

LIST OF TABLES................................................................................................................................. x

LIST OF FIGURES............................................................................................................................... xii

CHAPTER ONE: INTRODUCTION............................................................................................................ 1
  Background........................................................................................................................................ 1
  Purpose of the Study......................................................................................................................... 5
  Research Questions........................................................................................................................... 5
  Theoretical/Conceptual Framework.................................................................................................. 6
    Interim Assessment Validity Framework....................................................................................... 6
    The PELP Coherence Framework................................................................................................. 7
  Methodology..................................................................................................................................... 8
  Analysis.......................................................................................................................................... 10
  Significance of the Study.................................................................................................................. 10
  Definition of Terms.......................................................................................................................... 12
  Limitations of the Study................................................................................................................... 14

CHAPTER TWO: LITERATURE REVIEW............................................................................................... 15
  Introduction..................................................................................................................................... 15
  Policy Catalysts for Implementing Interim Assessments............................................................... 15
    No Child Left Behind Act of 2001............................................................................................... 15
    Race to the Top............................................................................................................................. 17
    State Accountability....................................................................................................................... 18
    Local Response.............................................................................................................................. 18
    Perie’s Three Intended Purposes of Interim Assessment.............................................................. 20
<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research Question 4.</td>
<td>102</td>
</tr>
<tr>
<td>Intended Purpose: District Leaders vs. Classroom Teachers</td>
<td>102</td>
</tr>
<tr>
<td>Actual Use: School Administrators vs. Classroom Teachers</td>
<td>103</td>
</tr>
<tr>
<td>Perceived Benefit: District Leaders vs. Classroom Teachers</td>
<td>104</td>
</tr>
<tr>
<td>Implications</td>
<td>106</td>
</tr>
<tr>
<td>The Mixed-Up Chameleon Effect</td>
<td>106</td>
</tr>
<tr>
<td>Making Careful Decisions about the Purpose for Interim Assessments</td>
<td>107</td>
</tr>
<tr>
<td>Lost in Transition</td>
<td>108</td>
</tr>
<tr>
<td>Communicating a Clear, Coherent Implementation Plan</td>
<td>110</td>
</tr>
<tr>
<td>Limitations of the Research Study</td>
<td>113</td>
</tr>
<tr>
<td>Recommendations for Further Research</td>
<td>113</td>
</tr>
<tr>
<td>Conclusion</td>
<td>115</td>
</tr>
<tr>
<td>REFERENCES</td>
<td>117</td>
</tr>
<tr>
<td>APPENDIX A: QUESTIONNAIRE</td>
<td>142</td>
</tr>
<tr>
<td>APPENDIX B: QUESTIONNAIRE ANALYSIS</td>
<td>148</td>
</tr>
<tr>
<td>APPENDIX C: FIGURES</td>
<td>149</td>
</tr>
<tr>
<td>APPENDIX D: INSTITUTIONAL REVIEW BOARD APPROVAL</td>
<td>154</td>
</tr>
</tbody>
</table>
LIST OF TABLES

1. Interim Assessment Instruments .............................................................. 28
2. County Demographics ............................................................................ 43
3. Student Ethnic and Socio-Economic Diversity ...................................... 44
4. School Quality .......................................................................................... 46
5. Analysis Summary .................................................................................... 52
6. Response Rate by District ....................................................................... 55
7. Percent of Completeness by Role .......................................................... 56
8. Percent of Completeness by Question Type .......................................... 58
9. Intended Purpose Summary .................................................................... 60
10. Intended Purpose by Answer Options .................................................. 61
11. Intended Purpose by District ................................................................. 62
12. Act Use Summary ................................................................................... 63
13. Actual Use: Frequency of Administration ............................................. 65
14. Actual Use: Reporting Time ................................................................. 66
15. Actual Use: Reporting Level ................................................................. 67
16. Actual Use: Data Analysis ................................................................. 69
17. Actual Use: Professional Development Offerings ................................ 71
18. Actual Use by District ........................................................................... 72
19. Perceived Benefits Summary ............................................................... 74
20. Perceived Benefits by Answer Options .............................................. 75
21. Perceived Benefits by District ............................................................. 76
LIST OF FIGURES

1. The PELP Coherence Framework (PELP, 2006) ................................................................. 112
CHAPTER ONE: INTRODUCTION

Background

In response to high-stakes accountability measures set forth by the No Child Left Behind (NCLB) legislation, state educational agencies are increasing the pressure on schools to improve student performance through rigorous statewide summative assessments (NCLB, 2002). The current NCLB law requires that states administer annual reading, math, and science assessments to all students in grades 3–8 and once in grades 10–12 (Pinkus, 2009). These summative assessments measure students’ attainment of the state content knowledge and skills as defined by proficiency cut scores set by the U.S. Department of Education in an effort to raise expectations regarding academic performance in American schools (Perie, Marion, & Gong, 2009). Schools must show Adequate Yearly Progress (AYP) toward 100% proficiency among all subgroups of students by 2013-14. Those schools that consistently perform poorly can be ultimately forced to close or reconstitute. Thus, the stakes are enormously high for schools and for their staffs to meet expected proficiency levels (Bancroft, 2006).

While many had hoped that the required state end-of-year tests would provide instructionally useful information, educators and others have come to recognize that this is not the case (Perie et al., 2009). Educators are quick to note that annual standardized test scores have only limited usefulness in the classroom because results are not timely and often not available until after students have moved on to another teacher (Young & Kim, 2010). So in addition to the state summative assessments, district leaders have implemented a variety of local testing programs, products, and systems aimed at informing instruction and improving student achievement in the hopes of avoiding potential district and school take-over or closure (Council of Chief State School Officers [CCSSO], 2008). Educators and policymakers have realized that
other forms of assessments are necessary to inform instruction *during* the school year. As one principal framed the problem, “It is hard to go from the end of one year to the end of the next year looking at an individual child’s achievement unless you do something in between...because otherwise how do you assess if what you are doing is working?” (Supovitz & Klein, 2003, p.1). Subsequently, schools and districts have added new levels of testing that include benchmark, interim, and common assessments to meet the demand for assessments that inform instruction *as it is occurring* (Chappius, 2010). Specifically, there has been a rapid growth in the use of interim assessment- sometimes called benchmarks- to improve instructional practice (Buckley et al., 2010; Goertz, Olah, & Riggan, 2009). Interim assessments can be defined as tests administered more than once during the school year for predicting student performance on summative accountability tests, identifying student strengths and weaknesses, tracking student progress toward “proficiency,” or identifying students for remedial instruction (Lai, 2009).

Over 70% of superintendents interviewed from a national sample indicated that they administer periodic district-wide assessments (Olson, 2005). However, research findings on the use of interim assessment data to guide instruction for improved student achievement are limited (Lai, 2009). Much of the belief in the potential of interim assessment comes, instead, from the previous research on the use of formative assessment. Formative assessment can be defined as information collected by teachers in the classroom to modify instruction and provide feedback to students within the classroom setting to improve the quality of instruction and raise student performance (Black & Wiliam, 1998; Goertz et al., 2009). Unlike interim assessment, strong empirical evidence does exist on the use of formative assessment as a means for improving student learning (Black & Wiliam, 1998). Many educators are mistakenly assuming that the benefits of formative assessment are identical to those of interim assessment, when in fact they
are not the same. The major differences between formative and interim assessment include the purpose and frequency of administration, the recipients of the results, the depth and breadth of content being measured, and the level of student involvement within the assessment process. Private vendors of interim assessment systems promise schools and districts improved teaching and learning, but critics say that these systems lack the attributes needed to allow for formative use of the data (Shepard, 2010). Such attributes include student involvement in the assessment process and timely, specific feedback communicated between teacher and student; thereby allowing for the immediate modification of instructional practices by the teacher. In contrast, interim assessments are typically initiated and implemented at the district level without teacher and student input and provide data on a quarterly basis rather than a daily or even minute-by-minute occurrence, therefore, too infrequent for teachers to modify instructional strategies in a timely fashion. This study will only address interim assessments as defined previously on page 3.

Interim assessments are often implemented as an instructional improvement strategy for districts in need of better alignment between state standards and local curricula, periodic data collection for resource allocation and guidance in determining teacher professional development priorities. Even more common is the practice among district and school leaders to use interim assessments to satisfy multiple purposes simultaneously. The results of a single test may be used to meet several needs such as evaluating student learning and teacher effectiveness, predicting student performance on end of year summative assessments, and improving classroom instructional practices (Chappius, Chappius, & Stiggins, 2009).

Despite a lack of empirical evidence supporting their impact on student learning, adoption of interim assessments among school districts across the country is ever-increasing (Clune & White, 2008; Lai, 2009; Shepard, 2010). Districts and schools are betting on interim
assessments to help improve student achievement. So much so, that they are willing to spend
great amounts of money, time and human resources on the acquisition, implementation, and use
of interim assessment (Burch, 2010). This perceived need for measuring student performance
throughout the year has resulted in “a rapid influx of commercial testing products” (Burch, 2010;
Perie et al., 2009). In 2006, the top vendors in the testing industry reported annual sales in the
range of $200 to $900 million; doubling the reported annual sales of 2000 (Burch, 2010).
Purchasing an assessment system from a commercial vendor can cost from $5 to $75 per student
per year, a significant drain on the budget of many districts (Sharkey & Murnane, 2006). As of
2006, twenty-two states plus the District of Columbia reported that they have created statewide
formative assessments geared toward tracking student progress toward state standards; forty
states plus the District of Columbia use student identification systems that allow student progress
on a variety of indicators to be tracked over time; and twenty-six states are providing
professional development to support educators in using data to make instructional decisions
(Hoff, 2006). Despite this high cost, districts are keeping their interim tests even under pressure
to cut budgets (Christman, 2009; Sawchuk, 2009).

There is little evidence on the effectiveness of interim assessment as a tool for increased
student achievement and even less about best practices when using interim assessment within a
comprehensive accountability model. With the amount of time, money and human resources
being devoted to interim assessment, it is imperative that further research studies are conducted
in order to identify the intended purposes for administering interim assessments, uncover the
actual uses of interim assessment instruments and data, and flush out key features of interim
assessment use that seem to be showing improvements in student learning.
Purpose of the Study

By 2014-15, all 115 school districts in North Carolina will be administering online district-wide interim assessments (NCDPI, 2011a). This is in spite of the fact that limited empirical evidence exists on the impact of interim assessment on student achievement (Clune & White, 2008; Lai, 2009; Shepard, 2010). Much is still unknown about the current status of interim assessment use across the country and more specifically, within North Carolina school districts. For which purpose is North Carolina districts and schools currently utilizing interim assessments? Perie et al. (2009) identified three possible purposes for interim or benchmark assessments:

- to predict performance on the end-of-year state test,
- to evaluate instructional programs or teacher effectiveness, or
- to improve instruction for individual students or an entire class (Perie, 2009).

Is there alignment between intended purpose and actual use of data? If interim assessments are being utilized to improve student achievement, are they, in fact, doing so? Research studies addressing these questions could help to clarify the role of interim assessment within a comprehensive assessment system, what the interim assessment data can and cannot do for educators, and what uses seem to positively impact student learning. This exploratory study examines how interim assessments are currently being used in several NC school districts using the following research questions as a guide.

Research Questions

1. What are the intended purposes for implementing district-led interim assessments: evaluative, predictive, instructional, multiple purposes, or other?
2. What are the **actual uses** of district-led interim assessments within the district including testing instruments, data analysis, and professional development?

3. What are the **perceived benefits** of district-led interim assessments on student achievement?

4. How do **perspectives differ** among district leaders, school administrators, and teachers regarding the purpose, use and benefits of interim assessments?

**Theoretical/Conceptual Framework**

**Interim Assessment Validity Framework**

The exploration of the intended purposes and uses of interim assessments is organized around the Interim Assessment Validity Framework created by Perie, Marion and Gong (2010). The framework offers a conceptual theory of action related to the use of interim assessment for improved student achievement. The framework describes three major purposes and uses of interim assessments: to evaluate program and teacher effectiveness, to predict performance on future summative assessments, and to inform and improve classroom instruction. The intended purpose of an interim assessment informs and influences the design and selection of the assessment instrument, the procedures for administration and data use, and the professional development necessary to prepare teachers and leaders (Ryan, 2010). The theory of action behind the framework starts with the NCLB mandates. In response to the pressures of federal and state accountability measures required by NCLB, districts and schools initiated programs to better evaluate program and teacher effectiveness, predict performance on future summative assessments, and to inform and improve classroom instruction. Interim assessments became a popular initiative to fill one or more of these needs. The framework suggests that it is essential to first identify the intended purpose of interim assessment use and then to implement specific...
instruments, processes and professional development explicitly aligned to this purpose. Only then can the interim assessment be evaluated as effective or not in improving student achievement. If the assessment uses do not match the intended purpose, then an evaluation of the impact of the assessment is not possible.

The PELP Coherence Framework

The analysis of a coherent relationship between district leaders, school administrators, and classroom teachers regarding the purpose, use and impact of interim assessments is conducted using the PELP Coherence Framework. Adapted from Tushman and O’Reilly’s Congruence Model (2002), the PELP Coherence Framework helps leaders to identify the key elements that support a district-wide improvement strategy and to bring these elements into a coherent and integrated relationship. District leaders can utilize this framework to create strategies that support improving student performance across the entire district (PELP, 2006).

Viewing interim assessment use through the PELP lens during the study provides a common language with which to discuss key elements that are present or missing from the strategy implementation across the district. These elements include:

- the alignment between the use of interim assessment and the instructional core containing teacher’s knowledge, students’ engagement, and content,
- the belief in the theory of change that will occur when implementing interim assessments in the district,
- the coherence within and across the actions taken to implement interim assessment,
- the norms, values, and attitudes that drive behavior across the district,
- the structures and system in place that determine how things get done across the district,
• the available resources necessary to implement interim assessments, and,
• external factors that may impact the performance of the interim assessments.

Methodology

Quantitative research methodologies are utilized in this study. Specifically, this study follows a cross-sectional descriptive research design in order to describe the phenomena of interim assessment use in a sample of North Carolina school districts. A descriptive research approach is used because it allows for an in-depth description of the characteristics of a population by directly examining samples of that population (Glattorn, 1998). As interim assessment use has only recently become widespread across the U.S. and specifically in North Carolina in the last decade, this phenomenon is in the early stages of implementation. According to Glattorn (1998), this makes a descriptive approach an appropriate research method for addressing the research questions for this study. Further, a cross-sectional research design is intended to capture the attitudes, behaviors, and opinions of various subgroups of a population (Fitzpatrick, Sanders, & Worthen, 2011). According to Fitzpatrick et al. (2011), this type of research design typically includes the use of surveys to describe trends within and across various subgroups.

The study includes a recruited sample of 13 out of 115 school districts in North Carolina. The recruited sample population represents a region of North Carolina known as the Greater Triangle Area. This geographic area of the state was selected because the districts comprising the region are representative of the overall state population in regards to county demographics, student ethnic and socio-economic diversity, school performance, and educator quality. District leaders include the Superintendent or Assistant Superintendent and the Directors of Testing, Curriculum/Instruction, Professional Development, and/or specific content areas. School leaders
include Principals, Assistant Principals, Testing Coordinators, Instructional Resource Teachers, Department Chairs and/or Team Leaders. Classroom teachers include those who have administered interim assessments to students in which they directly instruct in the classroom in grades 3 through 12.

All districts participating in the study have implemented district-led interim assessments during the 2011-12 school year. Districts are using a variety of interim assessment systems to deliver tests in both online and paper-pencil formats. Of the thirteen recruited sample districts in the study, ten districts are using the ClassScape Assessment System from NC State University’s Center for Urban Affairs and Community Services in an online delivery format. The other three districts, Wake, Durham, and Johnston, utilize testing products from Case 21, Global Scholar, and Thinkgate to create paper-pencil interim assessments for their districts. The interim assessments being implemented in the study districts are given in quarterly or semester intervals in grades 3-12. The majority of assessments being given measure areas that are tested on the summative, End-of-Grade/End-of-Course state assessments; specifically, grades 3-8 reading, 3-8 math, grades 5 and 8 science, English 10, Algebra 1, and Biology.

A questionnaire was utilized to collect information on the intended purpose, actual use, and perceived benefits of interim assessments in order to address research question 1 — 3. The questionnaire also gathered preliminary data to address research question 4 on how responses differ across various roles within the sample districts. The questionnaire being used in the study was adapted from the interview questions in a recent study done by Davidson and Frohbeiter in 2011 on district-led interim assessments (Davidson & Frohbeiter, 2011, pp. 16, 20). The questionnaire was administered to district leaders, school administrators, and classroom teachers as an online survey through email (see the full questionnaire in Appendix A).
Analysis

Survey responses were collected, categorized, and organized into tables in preparation for statistical analysis. Each question response was labeled as instructional, predictive, evaluative, or other using a pre-made answer key (see Appendix B). The open-ended responses were categorized based on key words denoting a specific category of interim assessment purpose and use. Composite scores were created by combining question responses addressing a similar theme in the survey. Descriptive statistics summarized the overall trends in the survey data collected to address research questions 1, 2, and 3. The scores were separated into three groups: district leader, school administrator, and classroom teacher. As the variables in this study are categorical, a cross-tabulation was conducted using a Chi-Square test to address research question 4 regarding the differences between the three groups. The Chi-Square test determined if the observed frequencies are different from the expected frequencies thereby suggesting a relationship between the independent and dependent variables.

Significance of the Study

A gap exists among the current literature regarding the reasons for and uses of interim assessments in North Carolina schools. This is in spite of the fact that they are currently being implemented in 90% of North Carolina districts and will be mandatory statewide during the 2014-15 school year. Addressing the research questions in this study may help in identifying the reasons why North Carolina districts are investing time, money and human resources into implementing the interim assessments. This may assist state level leaders involved with developing the next generation of assessments (NGA) by providing baseline data on current practices and understandings in order to better move districts from a disjointed pattern of use to a
common, research-based plan for use. This will improve coherence across districts and among schools within the district during the mandatory roll-out of online interim assessments.

The results of this study could also provide state and district leaders in North Carolina with a deeper understanding of what “works” when developing a strong, clearly-defined plan for implementing mandatory statewide interim assessments if the overall goal is improved academic performance. By moving districts toward a common purpose and assisting with best practices for use of interim assessments, it may improve the likelihood that interim assessments are used as they were intended; thereby increasing the validity of their use as a measurable means of improved student achievement.

Information collected in this study may be useful at a variety of levels including state, district, and within the classroom. At the state level, the findings of this study could inform policy and practice for the use of state interim assessments within the planned Instructional Improvement System (IIS) in 2014-15. This could include the parameters for the architecture, design and features available within the assessment delivery system, best practices for building district interim assessments such as the depth and breadth of the content being measured, frequency of assessments, and level of security, and professional development modules made available to districts, schools and teachers.

Research findings could be utilized at the district level to develop a more coherent strategy for identifying and communicating the purpose for using interim assessments, selecting appropriate products, administering the assessments, and providing appropriate professional development for teachers. More importantly, the findings could inform districts on the limitations of interim assessment tools and the importance of utilizing multiple methods of student assessment to meet various purposes.
This study could be important to classroom teachers in understanding the connection between interim assessments and student learning, to see the relationship between the assessment and the NC SCOS, and how to best utilize student achievement data to inform instruction and provide feedback to students and parents regarding academic progress and performance.

**Definition of Terms**

*Summative assessments:* given one time at the end of the semester or school year to evaluate students’ performance against a defined set of content standards. These assessments are typically given statewide (but can be national or district) and are usually used as part of an accountability program or to otherwise inform policy. They could also be teacher-administered end-of-unit or end-of-semester tests that are used solely for grading purposes. They are the least flexible of the assessments (Perie, Marion, & Gong, 2007).

*Interim assessments:* Assessments administered during instruction to evaluate students’ knowledge and skills relative to a specific set of academic goals in order to inform policymaker or educator decisions at the classroom, school, or district level. The specific interim assessment designs are driven by the purposes and intended uses, but the results of any interim assessment must be reported in a manner allowing aggregation across students, occasions, or concepts (Perie et al., 2007).

*Formative assessments:* used by classroom teachers to diagnose where students are in their learning, where gaps in knowledge and understanding exist, and how to help teachers and students improve student learning. The assessment is embedded within the learning activity and linked directly to the current unit of instruction (Perie et al., 2007).
**Evaluative Purposes:** to provide information to help the teacher, school administrator, curriculum supervisor, or district policymaker learn about curricular or instructional choices and take specific action to improve the program, affecting subsequent teaching and thereby, presumably, improving the learning (Perie et al., 2009).

**Predictive Purposes:** designed to determine each student’s likelihood of meeting some criterion score on the end-of-year tests (Perie, Marion, & Gong, 2009).

**Instructional Purposes:** Interim assessments designed to serve *instructional purposes* should provide results that enable educators to adapt instruction and curriculum to better meet student needs (Perie, Marion, & Gong, 2009).

**Race to the Top**- (RTTT) - a competitive grant program designed to encourage and reward States that are creating the conditions for education innovation and reform and achieving significant improvement in student outcomes, included as part of a new law, the American Recovery and Reinvestment Act of 2009 (ARRA), which provided $4.35 billion dollars for the Race to the Top (RTT) program (USDE, 2010).

**NCLB**- No Child Left Behind, formerly the Elementary and Secondary Education Act (ESEA), the federal bipartisan reform law passed in 2001 to raise student achievement across among all students (U.S. Department of Education, 2004).

**AYP**- Adequate Yearly Progress, used to gauge a state, district or school’s level of growth and performance as measured by annual state summative tests across all subgroups of students in order to implement school improvement and other consequences set forth by NCLB (U.S. Department of Education, 2004).
Assessment Validity- the extent to which an assessment actually measures what it is intended to measure and provides sound information supporting the purpose(s) for which it is used (Perie, Marion, & Gong, 2009).

Instructional Sensitivity- the extent to which an assessment informs classroom instruction (Popham, 2006a).

Limitations of the Study

Because this study will not be making a case for causality, the findings cannot be generalized to the population. However, the information gleaned from this study could provide preliminary data on the current purpose and use of interim assessments and the perceived benefits within North Carolina schools as a starting point. Further studies could collect data from a broader sample within North Carolina in order to generalize at the state and national level. Also, this study will not offer definitive conclusions on the merit of interim assessments due to small sample size and limited geographic representation.
CHAPTER TWO: LITERATURE REVIEW

Introduction

In this chapter, an in-depth review of the literature is presented in an effort to explore the use of interim assessment as a means for improved student achievement. First, the role of federal and state accountability policies as a catalyst for increased interim assessment use is examined in order to determine the perceived need for implementation and continued use of interim assessment across North Carolina. Next, a discussion of the research regarding specific purposes for interim assessment use is presented; specifically, how purpose and use relate to test validity, as a means for analyzing the level of alignment between purpose and interim assessment use. Finally, research studies regarding the findings on best practices for interim assessment is offered; including testing instruments, data use, and professional development, in order to identify key elements of successful interim assessment use that may be impacting student achievement.

Policy Catalysts for Implementing Interim Assessments

No Child Left Behind Act of 2001

According to Herman (2010), the No Child Left Behind Act of 2001 (NCLB) has produced an “explosion of interest in the use of assessment to measure and improve student learning”. After attempting to utilize summative assessment data for this purpose, educators soon realized that the test results came too late and without enough detail to identify students who were falling behind and why (Herman, 2010). The use of district interim and benchmark assessments grew dramatically in response to NCLB’s demands to gather data and raise test scores (Shepard, 2010). One notable effect of the NCLB legislation has been an increasing focus on the collection and use of student achievement data for both accountability decisions and for
improving school performance (Lai, 2009) This effect is evidenced by increases in the amount of student data collected, maintained, and tracked over time; in the investments in technological infrastructure necessary to store and report longitudinal data on student achievement; and in the professional developments aimed at improving educators’ capacity to interpret and use the growing mountain of student data now routinely collected (Hoff, 2006).

Although interim testing is not federally required, it has become a key tool both to prepare children as successful “test takers” and to guide staff in preparing students so that there will be no surprises when students confront the official annual tests and staff receive the consequent data (Lai & Waltman, 2008). NCLB is based on the theory of negative incentives—organizations will be motivated to improve based on the fear of in need of improvement status being reported to the public (Haertel, 2009). Failing to make test score targets carries significant consequences including over time more audits, school take-over and school closure. Thus, in this regard, the design of interim assessment technologies reflects and reinforces the principles of NCLB (Burch 2010). Assessment vendors are marketing benchmark assessments to districts with promises of improving student performance and helping schools and districts meet the federal NCLB requirements (Perie et al., 2009) These private firms are developing products and services organized to help schools comply with accountability schemes outlined in the NCLB legislation such as alignment to common standards and compliance with reporting requirements. In fact, “sixty-nine percent of the districts stated that they had purchased the technology since the passage of NCLB even though they are not required explicitly by NCLB to do so” (Burch, 2010).
Race to the Top

The U.S. Department of Education is using its Race to the Top (RTTT) program to encourage school districts to develop formative or interim assessments as part of comprehensive state assessment systems (Goertz, 2009). In an effort to raise international competitiveness and further support the rigorous expectations within NCLB, President Obama signed into law the American Recovery and Reinvestment Act of 2009 (ARRA), which provided $4.35 billion dollars for the Race to the Top (RTT) program (USDE, 2010). According to the Race to the Top Program Executive Summary, RTT is

"…a competitive grant program designed to encourage and reward States that are creating the conditions for education innovation and reform; achieving significant improvement in student outcomes . . . ; and implementing ambitious plans in four core education reform areas. In general, the grants are to be used for implementing plans which adopt standards and assessments that prepare students to succeed in post-secondary education and the workplace; build data systems that measure student success; recruit, develop, and reward effective teachers and principals; and turn around the lowest-achieving schools.” (USDE, 2010)

Currently, there are two assessment consortia, PARCC and SMARTER Balanced, each composed of several dozen states that have received substantial federal funding to create assessments that can determine the degree to which students have mastered the intended learning outcomes embodied in the CCSS (Popham, 2011). The interim assessments are designed to provide a measure of progress toward the summative goals and to help identify learning gaps and guide instruction (Rabinowitz, 2009). Consequently, interim assessments will be developed to zero in on a student’s current level of understanding in each learning progression in English
language arts and mathematics. Learning progressions are empirically validated descriptions of how learning typically unfolds within a curricular domain or area of knowledge and skill (Darling-Hammond & Pecheone, 2010).

**State Accountability**

North Carolina is one of only 12 recipients of the 2010 federal Race to the Top (RTTT) grants, bringing nearly $400 million to the state's public school system for use over the next four years (NC DPI, 2011b). Along with receiving these significant funds, North Carolina must commit to the adoption of new national curricular standards. Forty-four states and the District of Columbia have adopted Common Core State Standards in mathematics and English language arts developed by the National Governors Association and the Council of Chief State School Officers (Gewertz, 2011). As a RTTT grant award recipient, the North Carolina Department of Public Instruction must also participate in one of two assessment consortia which require the use of shared assessments with specific criteria including computer adaptive interim/benchmark assessments—reflecting learning progressions or content clusters—that provide more in-depth and/or mid-course information about what students know and can do in relation to the CCSS (USDE, 2010).

**Local Response**

North Carolina is among the top twelve states with the most severe consequences written into their K–12 testing policies. It leads the nation in incidences of school closures, school interventions, state takeovers, teacher/administrator dismissals, etc., and this has occurred, at least in part, because of low test scores (Amrein & Berliner, 2002). In an effort to avoid these severe consequences, local school districts are looking to North Carolina Department of Public Instruction (NC DPI), for assistance. As a part of the NC RTT grant, each local school district
receives a portion of the money from the RTT grant to implement programs and practices to improve student achievement in their schools (NCDPI, 2011c). In order to receive RTT funding and support from NC DPI, local school districts are required to create and submit a Detailed Scope of Work which outlined specific plans to use the RTT funds within their schools. Districts must comply with the overall state RTT plan by agreeing to work toward over 30 specific objectives; many of which are specific to formative and interim assessment actions. In particular, local districts must show evidence of progress on creating a transition plan for schools and LEAs to begin using the online Instructional Improvement System (IIS) to use formative, diagnostic and interim data to improve instruction, enhancing school and LEA/Charter technology infrastructure to facilitate online real-time assessments at each school, and utilizing EVAAS and assessment data for instructional and program decision-making (NCDPI, 2012).

The majority of districts in North Carolina are utilizing some form of interim assessments in their schools. It is evident that this use will continue as part of the mandated RTTT initiatives in North Carolina. However, little has been provided on the reason why North Carolina is requiring the use of interim assessments and how districts should plan to use the data generated from these assessments. As stated previously in Chapter 1, the research of Perie et al. offers a perspective on why other states and districts across the country are implementing interim assessments and how they are utilizing the resulting data. Perie et al. divides these common purposes and uses into three distinct categories: Instructional, Evaluative, and Predictive. Perie et al. also discuss the phenomena of multiple, simultaneous purposes for using interim assessments.
Perie’s Three Intended Purposes of Interim Assessment

Instructional

Districts implement interim assessments for instructional purposes with the belief that the data can be used much like formative assessment to yield high rates of improvement in student learning (Li, Marion, Perie, & Gong, 2010; Goertz, Olah, & Riggan, 2008; Wiliam & Black, 1998). Similar to formative assessment, interim assessments that are used for instructional purposes inform teaching and learning by identifying student and classroom strengths and weaknesses toward curricular objectives, and to determine effectiveness of classroom teaching practices and strategies (CCSSO, 2008). By collecting student achievement data periodically throughout the year, it is the assumption that teachers can use the data formatively to make informed decisions, improve their instructional practices and ultimately increase student performance (Cizek, 2007; Pellegrino & Goldman, 2008; Perie, Marion, Gong, & Wurtzel, 2007; Perie et al., 2009). According to Chappius et al. (2009), in order to inform sound decisions, assessments need to satisfy five key standards of quality: (1) clear purpose; (2) clear learning targets; (3) sound assessment design; (4) effective communication of results; and (5) student involvement in the assessment process.

Perie et al. (2007) echo past research findings that interim assessments used for instructional purposes will have varied item formats (Black & Wiliam, 1998; Popham, 2006), provide results that offer qualitative feedback and insights into the conceptual understandings of the student (Black & Wiliam, 1998; Cowie & Bell, 1999; Popham, 2006; Wiliam & Thompson, 2008); refer to specific instructional improvements that go beyond item-by-item re-teaching (Bloom et al., 1971; Brookhart, 2008; Crooks, 1998; Guskey, 2007; Harlen & Winter, 2007; Heritage, 2007; Kluger & DeNisi, 1996; Shepard, 2008; Stiggins, 2002) be explicitly aligned to
content standards and instructional units (Black & Wiliam, 1998; Harlen & Winter, 2007; Herman & Baker, 2005; Sadler, 1989; Schunk, 1996; Shepard, 2008; Stiggins, 2007; Wiliam et al., 2004) be integrated into the curriculum instead of constituting an interruption to regular teaching; and accompanied by professional development to ensure effective use of results (Perie et al., 2007).

Studies have shown that the intended instructional use of interim assessments do not always come to fruition. According to a 2007 study by the U.S. Department of Education, the use of student data to plan and individualize instruction appears less common than the use of the systems to inform parents or keep track of accountability measures (USDE, 2007). In a 2007 study, the ways in which teachers use the data systems were found to be greatly influenced by the types of data and data functions in the systems available to teachers (Wayman et al., 2004).

**Evaluative**

In contrast to instructional uses, evaluative interim assessments are employed as a means for judging the effectiveness of classroom teachers, evaluating the quality of the curriculum, or analyzing the success of a program. In a recent study by Davidson and Frohbeiter in 2011, 80% of district and school leaders claimed that they use interim assessments for evaluative purposes (Davidson & Frohbeiter, 2011). Evaluative interim assessment data is used to determine if an instructional initiative is worth keeping based on student achievement results. Other evaluative uses of interim assessments may include monitoring the pacing of the content in light of the instructional calendar, developing grading standards, and evaluating the effectiveness of a program, strategy or teacher (Perie et al., 2010) With the addition of the Race to the Top Great Teachers and Leaders component, the use of interim assessment to evaluate teacher effectiveness is becoming more likely. According to a 2011 USDE report, Race to the Top award states are
“rethinking the ways they evaluate teachers by improving the processes and the tools they use for assessing teachers, in particular by making student performance a significant criterion among multiple measures of teacher effectiveness” (USDE, 2011, p. 3).

In the Davidson and Frohbeiter (2011) study, one principal responded to questions regarding interim assessment results and teacher evaluation by stating, “I'm evaluated as a principal based on my data... We use this as part of the evaluation process. If we have a teacher that's showing 32% targeted gains, there's a good chance that that teacher – for second- and third-year teachers, they'll be non-renewed” (Davidson & Frohbeiter, 2011, p. 23).

When teachers were asked during a recent 2011 study why they were giving interim assessments, they reported that the district leaders were holding them accountable for the progress of their students by providing them with data on student concept attainment and measuring student improvement over the year (Lombardi, 2011). However, in a study done with Denver City Schools in 2011, researchers found that interim assessments may not always be providing valid information to drive aspects of accountability and reforms such as evaluating teacher effectiveness (Diaz-Bilello, 2011).

**Predictive**

Unlike instructional or evaluative purposes, interim assessment data used for predictive purposes are geared toward the future rather than the past or the present. An assessment designed for predictive purposes is expected to gauge a student’s likelihood of passing an annual summative high-stakes test. Using data from the assessment, statistical analyses are used to forecast a student’s future academic performance. In a recent study by Davidson and Frohbeiter in 2011, one in six districts selected “predictive” as their main reason for implementing interim assessments with a focus specifically on the alignment of standards taught in the classroom and
those assessed on the annual state test (Davidson & Frohbeiter, 2011). According to Li et al. (2010), districts choosing to give interim assessments for predictive purposes need to make sure that:

“the items and the whole test should be aligned with state content standards; correlations between interim assessment scores and statewide assessment scores should be relatively high; and the scores report should focus on predicted proficiency levels on statewide assessments to identify at-risk students and provide strategies for intervention to help students meet the state standards.”

If the predictive interim assessment results provide a discouraging calculation on the future performance of the student, educators will likely react to this information with additional academic supports and remediation (Perie et al., 2010). However, the ability for predictive interim assessment results to provide feedback to teachers and students sufficient for improving teaching and learning is low. The nature of the test design may be to blame considering that the summative test in which it mirrors is meant to assess a broad range of standards rather than a small amount of content and specific skills typically taught each day in the classroom. So, to become more instructionally sensitive and provide feedback at the level of instruction, the predictive validity of the test is often sacrificed. In a study done on the predictive validity of interim assessments among Mid-Atlantic Regional school systems, researchers found that “while the commonly used benchmark assessments in the Mid-Atlantic Region jurisdictions may possess strong internal psychometric characteristics, evidence is generally lacking of their predictive validity with respect to the required summative assessments” (Brown & Coughlin, 2007, p. 4). This could be due, in part, because testing companies are attempting to fill multiple purposes with one test.
Multiple Purposes

As with most products or systems, higher rates of success are seen when educational strategies or programs are used as they were intended. When faced with limited resources, it would make sense that educational leaders attempt to utilize one product or strategy for as many purposes as possible. However, one common belief in educational measurement is that “when an assessment system is designed to fulfill too many purposes—especially disparate purposes—it rarely fulfills any purpose well” (Perie et al., 2007). This in turn, has an impact on the validity of the educational measurement. Benchmark assessments themselves are not valid or invalid rather that validity resides in the evidence underlying an assessment’s specific use (Herman, Osmundson, & Dietel, 2010). According to Brown and Coughlin (2007),

“…assessments have to be judged against their intended uses. There is no absolute criterion for judging assessments. It is not possible to say, for example, that a given assessment is good for any and all purposes; it is only possible to say, based on evidence, that the assessment has evidence of validity for specific purposes. Furthermore, professional assessment standards require that assessments be validated for all their intended uses. A clear statement of assessment purposes also provides essential guidance for test and assessment item developers. Different purposes may require different content coverage, different types of items, and so on. Thus, it is critical to identify how assessment information is to be used and to validate the assessments for those uses…” (Brown & Coughlin, 2007, p. 3).
Recommendations for Interim Assessment Use

Instruments

Educational accountability systems are modeled around the belief that if a school is performing poorly on the test, then it is a direct result of poor teaching. Naturally, those educators will try to improve their student test scores by teaching better. Therefore, it is necessary for the test being administered to provide results that distinguish between effective and ineffective instructional practices. The degree to which an assessment is able to do this is called instructional sensitivity (Popham, 2006). A key feature of highly effective interim assessment instruments is a high degree of instructional sensitivity in order to provide teachers with specific feedback on the effectiveness of their instruction. Four major recommendations emerge on how to design an interim assessment instrument with instructional sensitivity.

First, it is vital that district leaders communicate clearly the goals of the test including the purpose of the test and the learning objectives to be measured (Marshall, 2008; Sharkey & Murnane, 2006). It is recommended that the assessor communicate to all stakeholders a clear picture of why the assessment is being conducted, who will use the results to inform decisions, and which decisions will be informed (Chappuis, Chappuis, & Stiggins, 2009). The assessor may also precede the assessment with a clear description of the curricular objectives, knowledge, reasoning and performance skill targets being assessed on the test. This helps to improve alignment between what is taught in the classroom and what is measured on the test (Chappuis et al., 2009; Popham, 2006).

Second, it is critical that the interim assessment instrument be developed using sound assessment design principles and includes items measuring curricular objectives that mirror the objectives that have been taught in the classroom (Perie et al., 2009). It is necessary for the
number of items per objective on the test align with the amount of time allocated for instruction of that objective in the classroom (Chappuis et al., 2009; Popham, 2006). The type of assessment item chosen to measure an objective needs to be the best match for clearly showing proficiency of the skill or set of knowledge within that objective. As stated by Shepard (2006), the interim assessment should “do more than simplistic alignment, it should embody learning goals.” Test items ought to be free from bias toward students from a certain socioeconomic status or level of academic aptitude (Chappuis et al., 2009; Popham, 2006). Third, the assessment instrument will allow for flexibility of administration to ensure that the timing of the test is instructionally-linked to classroom teaching (Shepard, 2006), determined by the individual schools rather than the district office (Sharkey & Murnane, 2006), and uses the least amount of instructional time necessary (Shepard, 2006).

Last, it is important that the assessment instrument produce results that can be effectively communicated to all stakeholders in a meaningful way. It is recommended that the results of the assessment be sensitive to the different levels of skill and knowledge among teachers regarding assessment practice and data analysis (Sharkey & Murnane, 2006), easily link to best practices in teaching (Shepard, 2006), and provide appropriate feedback to various stakeholders including district and school leaders, teachers, parents and most importantly, students (Chappuis et al., 2009; Marshall, 2008).

Additionally, it is recommended that interim assessment results enable teachers to identify students’ conceptual understanding of the content and skills being taught and measured. Goertz et al. (2009) found that “teachers who assessed for conceptual understanding were more likely to use instructional change strategies than those who did not.” In order to serve instructional purposes, interim assessments intended to support diagnosis of students’
understanding and misconceptions should include high quality open-ended tasks. All items, whether open-ended or multiple-choice, should be developed so that useful information about students’ understanding and cognition can be gleaned from specific incorrect answers (Perie et al., 2009) and provide qualitative insights about understandings and misconceptions rather than just a numeric score (Shepard, 2006). More often, however, interim assessment results appeared to be used item-by-item to re-teach steps in problems that were missed without attending to underlying concepts or gaining diagnostic insights (Shepard, 2009).

**Interim Assessment Instruments in North Carolina**

Districts in North Carolina are using a variety of interim assessment instruments to deliver tests in both online and paper-pencil formats. Of the thirteen districts in the study, ten districts are using the ClassScape Assessment System from NC State University’s Center for Urban Affairs and Community Services in an online delivery format (ClassScape, 2012). The other three counties, Wake, Durham, and Johnston, utilize testing products from Case 21, Global Scholar, and Thinkgate to create paper-pencil interim assessments for their districts (Case 21, 2012; Global Scholar, 2012; Thinkgate, 2012). The interim assessments being implemented in the study districts are given in quarterly or semester intervals in grades 3-12. The majority of assessments being given measure areas that are tested on the summative, End-of-Grade/End-of-Course state assessments; specifically, grades 3-8 reading, 3-8 math, grades 5 and 8 science, English 10, Algebra 1, and Biology (NCDPI, 2011a).

Table 1 provides an overview of the interim assessment instruments currently being used by the districts in the study. The features presented in Table 1 mirror the recommendations from the literature regarding the quality of interim assessment instruments. The categories of quality include the goal of the instrument, the design of the test items, the flexibility of administration,
Table 1

**Interim Assessment Instruments**

<table>
<thead>
<tr>
<th>Instrument Quality Characteristics</th>
<th>ClassScape: District Benchmarks</th>
<th>ThinkGate: <em>Elements</em></th>
<th>Global Scholar (formerly Scantron Corporation): <em>Achievement Series</em></th>
<th>Case21: District Benchmarks</th>
</tr>
</thead>
<tbody>
<tr>
<td>Study Districts using the instrument</td>
<td>Chatham, Franklin, Granville, Harnett, Lee, Moore, Orange, Person, Vance, Warren</td>
<td>Johnston</td>
<td>Durham</td>
<td>Wake</td>
</tr>
<tr>
<td>Goal of the Instrument</td>
<td>Enables teachers to monitor individual student and class performance on the North Carolina Standard Course of Study goals and objectives.</td>
<td>Supports the teacher's efforts to individualize instruction for every student while ensuring that goals and objectives are being met district-wide.</td>
<td>Allows K-12 educators to develop and administer online and paper-based tests, capture immediate results, and produce standards-based reports.</td>
<td>Ensures that students are ready for testing.</td>
</tr>
<tr>
<td></td>
<td>Helps teachers evaluate the effectiveness of instructional strategies and monitor student progress on an ongoing basis.</td>
<td></td>
<td>Gives administrators and teachers the data they need to monitor student progress and guide instruction.</td>
<td></td>
</tr>
<tr>
<td>Test Items</td>
<td>District Benchmark Item Bank consists of multiple-choice items written by NC teachers. Each item must go through a rigorous, 16-step review process before being added to the item bank for use by districts.</td>
<td>Districts can write their own MC &amp; Open-Ended test questions using the Item Builder or they can use Partner Item banks from other testing companies available within the Elements system.</td>
<td>Districts can choose to use the Scantron, Commercial, or Teacher-Generated item banks to create custom district benchmarks. Scantron items go through a rigorous item review process including grammar, bias, age-appropriateness, interest level, and clarity. Commercial/Teacher-Generated Items: no item review information available.</td>
<td>Seven-step item development process is used. Items are written by NC teachers, reviewed by content area directors, teachers, and state project managers for plausible foils, content alignment, appropriate question stem, difficulty level rating and appropriate grade and content vocabulary.</td>
</tr>
<tr>
<td>Flexibility of Administration</td>
<td>Online delivery only. Districts can utilize the district benchmark item bank to create assessments or pay for ClassScape staff to create them.</td>
<td>Online or Paper-Pencil delivery. Districts can utilize the Assessment Generator to create custom tests.</td>
<td>Online or Paper-Pencil Delivery. Districts create their own benchmark assessment forms or pay for Scantron to create them.</td>
<td>Paper-pencil delivery only. District Benchmarks are Custom-made or Pre-made with 30-60 items on each test, given every 5-9 weeks.</td>
</tr>
<tr>
<td>Presentation of test results</td>
<td>Districts can utilize real-time and/or next-day data reports to analyze performance data across the district (available by grade, subject, goal, objective and subgroup).</td>
<td>Districts can view and generate data at the district, school, teacher, class, student, demographic, AYP subgroup and state standard levels.</td>
<td>View reports as soon as test is submitted online or form is scanned, aggregate and disaggregate data by selected criteria, access standards-based reports for an individual students, class, school, district and more for state and feral reporting, and identify student strengths and needs in order to inform classroom instruction.</td>
<td>Districts can access student scores within 48 hours that include the overall projected proficiency level and scale score, suggested grades to give students on a 100 pt. scale, growth targets, thinking stills, state goals/district units, percentile/percent correct, reading/writing/grammar diagnostic performance data.</td>
</tr>
<tr>
<td>Claims of Validity and/or Reliability</td>
<td>No information or statistics were found regarding the validity or reliability of the testing instrument.</td>
<td>“Statistical analysis on assessment items and entire assessments allows the curriculum director to make any adjustments to assessments for reliability and validity purposes.”</td>
<td>“The Item Bank may be shared within locations, for reviewing/editing purposes, or to allow access for using items on a test. This flexibility allows for a unique online collaboration between educators who can “divide and conquer” the task of creating highly correlated test items, while increasing the validity of tests by allowing peer review for bias or other concerns with the items” (Scantron, 2005, p. 3).</td>
<td>No information or statistics were found regarding the validity or reliability of the testing instrument.</td>
</tr>
</tbody>
</table>

Note. Information in the Table 1 was collected from the following company websites: ClassScape - www.classscape.org, Thinkgate - www.thinkgate.net, Global Scholar - www.globalscholar.com or www.scantron.com, and Case21 – www.case21inc.com
and the presentation of test results. The information presented for each testing instrument reflects the company’s viewpoint on each category as expressed on their websites. The table also includes claims made by each company regarding the validity and reliability of the testing instrument.

**Data Use**

A common thread emerging in the literature regarding the uses of interim assessment data is the utilization of continuous improvement cycles, often called “cycles of inquiry”, to inform and improve instruction (McLaughlin & Mitra, 2003). Districts and schools who are considered “advanced” in their implementation of “cycles of inquiry” use data from interim assessments to inform instructional practices, focus professional development efforts, and form distributed leadership structures in a continuous effort to improve student achievement (Supovitz & Klein, 2003). With so much emphasis on interim assessment within the “cycle of inquiry”, it becomes even more important to examine and apply research findings on how these data are being used effectively to improve instruction. A few key features of effective use of interim assessments include making interim assessment data analysis a high priority for district and school leaders, utilizing specific data analysis strategies, providing sufficient time for the analysis of results and planning for remediation and identifying students’ conceptual understanding from the data.

The analysis of interim assessment results needs to be made a high priority in schools with district and school leaders touting the importance of thoughtful, collaborative analysis of student assessment results and the exchange of ideas for improvement. Copland (2002) asserts that “leaders in key roles catalyzed change at schools embarking on an inquiry-based school reform effort.” Supovitz and Klein (2003) similarly find that “virtually every example of innovative data use in [their] study came from the initiative and enterprise of an individual who
had the vision and persistence to turn a powerful idea into action” (as cited in Young & Kim, 2010).

Specific data analysis strategies need to be implemented as part of the school improvement process. Kerr, Marsh, Ikemoto, Darilek, and Barney (2006) studied the strategies that three districts pursued to support teachers’ and schools’ use of data for instruction. The strategies they identified included “the development of interim assessments and technology/systems for housing, analyzing, and reporting data; the provision of professional development and/or technical assistance on how to interpret and use student test results; the revamping of school improvement planning processes; the encouragement of structured review of student work, and the use of a classroom observation protocol to assess the quality of classroom instruction” (Kerr et al., 2006). Teachers need sufficient time to analyze their data in order to make the connection back to the curriculum and to their teaching. In a research study on the use of benchmark (interim) assessments in Philadelphia, teachers taught in six-week cycles with the first five weeks used for instruction and the sixth week for remediation and extension. This extra week provided teachers with time to analyze their data and offered the opportunity for benchmarks to serve instructional purposes by providing teachers with formative information that could guide their follow-up with students (Christman et al., 2009). According to Blanc et al. (2003), “Interim assessment data will contribute to changes in teaching and learning only if it is situated within a feedback system in which the practitioners access and organize data, interpret data to identify problems and solutions, try out solutions in their classrooms, and modify their solutions based on new assessments.” As found in his “Ten Guidelines for Using Interim Assessment Data Effectively”, Marshall (2008) recommends that school leaders schedule assessments and time for immediate follow-up, involve teachers in making sense of the
assessments, display data effectively, hold candid data meetings and plan for immediate action. The research on the need for data analysis training for teachers is important because it offers best practices for professional development relating to interim assessment. As told by several research study contributors, without training, the teachers will be giving assessments without knowing what to do with the results. This in turn may lower the likelihood that interim assessments will be viewed as beneficial for the classroom teacher.

**Professional Development**

The desired effects of interim assessment on student achievement require significant investments in the professional development of teachers (Clune & White, 2008). A commitment of time, money and human resources is often a reality if teachers are expected to make major changes in their instructional practices. Research findings on effective teacher professional development practices in which there is a direct impact on student learning include opportunities for teachers to improve their content knowledge and instructional delivery, their data analysis skills and their involvement with students as learning partners (Heritage, 2007; McManus, 2008; Young & Kim, 2010). By applying these components to professional development for teachers when using interim assessments, we are raising the likelihood that teachers will utilize the interim assessment data to modify instructional methods necessary for student achievement which is a key feature of the formative use of assessment data (Lai, 2009).

Interim assessment results can provide rich feedback to teachers and district leaders regarding student performance on specific curricular objectives. To make this feedback useful, teachers need to know how it relates back to their instruction, student learning progressions, and the specific content being measured (Goertz et al., 2009; Heritage, 2007). Studies have found that teachers who have strong content knowledge can flexibly adapt to a student’s place in his or
her knowledge acquisition trajectory (Aschbacher & Alonzo, 2004). Teachers with a strong grasp of the content they are teaching are also more adept at considering their students’ learning in direct relation to the content rather than in general development terms (Johnston, Afflerbach, & Weiss, 1993; Perie et al., 2009).

Data analysis is a popular topic in current assessment practices and research. This may be due to the increasing amount of data available for district leaders and teachers or because of the promising findings of successful data analysis in which teachers are able to connect their assessment results to instructional methods. To effectively analyze the plethora of data available from interim assessments, teachers need professional development in which they learn strategies for how to approach the various types of reports, graphs, charts and tables in which the results are graphically displayed (Young & Kim, 2010). Even more essential, teachers also need professional development on how to recognize student and class strengths and weaknesses on specific curricular objectives and determine ways to modify instruction based on these findings (Goertz et al., 2009; Perie et al., 2009).

The Latin word for “assess” is “assidere” which means “to sit with” (Green, 1998). It is critical for assessments to be seen as a mutual feedback mechanism where teachers and students exchange relevant, timely and specific information about teaching and learning with one another. When interim assessments are used for instructional purposes, this information can be utilized by teachers as well as students to diagnose learning misconceptions. Students can use assessment results as self and peer-evaluation methods to correct misconceptions and direct independent learning opportunities to specific gaps in understanding. To ensure that students have the tools needed to involve interim assessments results in their own learning; teachers need to learn the key attributes of “student-friendly” assessment strategies. It is recommended that teacher
professional development opportunities be offered on how to write learning objectives that can be understood by students, how to provide data displays, such as charts and graphs, that will assist students with tracking their progress and how to apply formative assessment strategies in the classroom that will garner descriptive and concurrent feedback to teachers and students (Chappuis et al., 2009; Marshall, 2008). McManus (2008) found that “teachers’ views about assessment were changed to become more inclusive of students as partners in the assessment process after receiving extensive professional development on formative assessment strategies.” Also, students in their classrooms were found to have increased levels of self-efficacy as evidenced by their increased commitments to the learning process, use of meta-cognitive strategies and levels of engagement (McManus, 2008). Professional development opportunities on formative assessment strategies will help teachers to develop classroom routines to help students become aware of knowledge use and to provide feedback that enables students to see how to improve their performance over time (Shepard, 2006).

The overarching theme prevailing from current research on interim assessment results to guide instruction is the recommendation that any and all assessment data will be used in a formative manner if it is to have a direct impact on teaching practices and student learning (Perie et al., 2009; Shepard, 2010; Wiliam & Leahy, 2006). Therefore, the more educators know about formative assessment practices, the more they understand how to develop, implement and support effective interim assessment. Recent studies on building a “formative-friendly” interim assessment instrument suggest using a tool that enables assessors to communicate clear goals, follows sound assessment design, allows for a flexible administration schedule, and offers results that can be communicated to all stakeholders. When using interim assessment results for instructional purposes, district leaders and schools set data analysis as a high priority within
school improvement plans and district-wide initiatives. Data analysis includes the use of specific strategies to help teachers make sense of the various reports with ample time to allow teachers to plan interventions that target areas in need of improvement; especially those areas in which students’ conceptual understanding of a concept or skill is deficient. Teacher professional development is more likely to translate to effective use of interim assessment results to raise student achievement if it targets the improvement of content knowledge, instructional methods, data analysis skills, and involvement of students in the learning process (Buckley et al., 2010).

**Discussion and Summary**

The current literature on district-led interim assessments reveals the underlying reasons for why districts and schools are drawn to the idea of additional testing throughout the school year. Several federal and state policies are impacting district, and school decisions regarding the use of assessments to inform instruction, evaluate teacher and program effectiveness, and predict future student performance on high-stakes tests including RTTT and NCLB. Research findings offer recommendations on the various types of testing instruments, data uses and professional development practices that have shown a positive impact on successful implementation of interim assessments. However, there is a lack of research regarding the correlation between a district’s intended purpose, their actual use of the assessments, and how this impacts the perception of teachers regarding the benefits to student achievement.
CHAPTER THREE: METHODOLOGY

This chapter discusses the purpose, research questions, district contexts, and sample population demographics of the study. Data collection methods and research design to address the research questions are included along with the limitations and significance of the study.

Purpose

By 2014-15, all 115 school districts in North Carolina will be administering online district-wide interim assessments (NC DPI, 2011a). This is in spite of the fact that limited empirical evidence exists on the impact of interim assessment on student achievement (Clune & White, 2008; Lai, 2009; Shepard, 2010). Much is still unknown about the current status of interim assessment use across the country and more specifically, within North Carolina school districts. For which purpose is North Carolina districts and schools currently utilizing interim assessments? Perie et al. (2009) identified three possible purposes for interim or benchmark assessments:

- to predict performance on the end-of-year state test,

- to evaluate instructional programs or teacher effectiveness, or

- to improve instruction for individual students or an entire class (Perie, 2009).

Is there alignment between intended purpose and actual use of data? If interim assessments are being utilized to improve student achievement, are they, in fact, doing so? Research studies addressing these questions could help to clarify the role of interim assessment within a comprehensive assessment system, what the interim assessment data can and cannot do for educators, and what uses seem to positively impact student learning. This exploratory study examined how interim assessments are currently being used in several NC school districts.
Research Questions

1. What are the intended purposes for implementing district-led interim assessments: evaluative, predictive, instructional, multiple purposes, or other?
2. What are the actual uses of district-led interim assessments within the district including testing instruments, data analysis, and professional development?
3. What are the perceived benefits of district-led interim assessments on student achievement?
4. How do perspectives differ among district leaders, school administrators, and teachers regarding the purpose, use and benefits of interim assessments?

Research Perspective

Quantitative research methodologies were utilized in this study. Specifically, this study follows a cross-sectional descriptive research design in order to describe the phenomena of interim assessment use in a sample of North Carolina school districts. A descriptive research approach is used because it allows for an in-depth description of the characteristics of a population by directly examining samples of that population (Glattorn, 1998). As interim assessment use has only recently become widespread across the U.S. and specifically in North Carolina in the last decade, this phenomenon is in the early stages of implementation. According to Glattorn (1998), this makes a descriptive approach an appropriate research method for addressing the research questions for this study. Further, a cross-sectional research design is intended to capture the attitudes, behaviors, and opinions of various subgroups of a population (Fitzpatrick, Sanders, & Worthen, 2011). According to Fitzpatrick et al. (2011), this type of research design typically includes the use of surveys to describe trends within and across various subgroups.
**Context**

All districts participating in the study have implemented district-led interim assessments during the 2011-12 school year. Districts are using a variety of interim assessment systems to deliver tests in both online and paper-pencil formats. Of the thirteen recruited districts in the study, ten districts are using the ClassScape Assessment System from NC State University’s Center for Urban Affairs and Community Services in an online delivery format. The other three counties, Wake, Durham, and Johnston, utilize testing products from Case 21, Global Scholar, and Thinkgate to create paper-pencil interim assessments for their districts. Specific information about the testing products used within the sample population can be found in Chapter 2.

The interim assessments being implemented in the recruited districts are given in quarterly or semester intervals in grades 3-12. The majority of assessments being given measure areas that are tested on the summative, End-of-Grade/End-of-Course state assessments; specifically, grades 3-8 reading, 3-8 math, grades 5 and 8 science, English 10, Algebra 1, and Biology.

**Population**

North Carolina is a mid-size state with different types of communities consisting of rural and urban regions covering 48,617 square miles of land, making it the 28th largest state in America (U.S. Census Bureau, 2012). Within the United States, NC ranks 10 out of 51 states plus the District of Columbia in regards to the size of the student population. As of 2011, North Carolina is divided into 115 school districts containing 2,512 schools which serve 1,436,162 public school students (NCDPI, 2011c). North Carolina school districts contain a diverse student population consisting of 54.2% white, 31.2% black, 10.7% Hispanic, 2.5% Asian, and 1.4% American Indian, about half of whom – more than 700,000 – are classified as being from
economically disadvantaged homes (NC DPI, 2011c). North Carolina is comprised of a few large urban school districts and many small districts. The two largest LEAs, Wake County and Charlotte-Mecklenburg, each serve more than 133,000 students. Each of the other 98 counties in NC also comprises an LEA, with 85 of these counties classified as rural. In addition, there are 15 towns that serve as their own LEAs, for a total of 115 LEAs statewide. According to the National Center for Education Statistics, NC contains 1,100 schools in rural areas and 354 schools in small towns (NAEP, 2012).

Historically, North Carolina has ranked low in student achievement, but over time has seen marked improvement in the educational system. For example, according to the National Assessment of Educational Progress, North Carolina Grade 4 Math scores have increased by 32 scale score points from 1992 to 2011. In fact, North Carolina students scored at or above the national average in 2011 for proficiency in Grades 4 and 8 Reading, Math, Science and Writing (NAEP, 2012). North Carolina school system makes for an interesting state to study because it serves a large population of students, contains urban and rural communities, involves students from many different ethnic backgrounds, and is showing improvement in student achievement which may or may not be linked to assessment strategies like the widespread use of interim assessments.

**Recruited Sample**

This study included a recruited sample of 13 out of 115 school districts in North Carolina. The recruited sample population represents a region of North Carolina known as the Greater Triangle Area. This geographic area of the state was selected because the districts within the region are representative of the overall state population in regards to county demographics, student ethnic and socio-economic diversity, and school effectiveness and educator quality.
County Demographics

The counties recruited in the study differ widely in regards to population size, from 19,545 to 828,759 residents (see Table 2). The average population size in the recruited sample is slightly higher than the average county size in North Carolina due in part to the inclusion of Wake County, one of the largest in the state. Of the thirteen recruited counties in the study, three are classified as urban, and ten are rural; 76% rural and 24% urban. These percentages are highly comparable to the state averages of 85% rural and 15% urban. Educational attainment among the residents of each district varied from 71% to 91% earning a high school diploma and 12% to 48% earning a bachelor’s degree, with a sample average of 81% with a high school diploma and 23% with a bachelor’s degree or higher. This average is highly comparable to the state average of 84% and 26%, respectively.

Student Ethnic and Socio-Economic Diversity

The student population ranged from approximately 2,500 students to over 140,000 with the number of schools in each district ranging from 8 to 163 (see Table 3). The mean student population of the recruited sample is 22,467, slightly higher than the state district average of 14,361, again due to the inclusion of Wake County students. The racial composition among students in the participating districts consisted of White, Black and Hispanic as the major racial groups with some districts at 18% White and 67% Black and others at 14% Black and 67% White. The Hispanic population ranged from 6% to 30% of the student makeup of the district (see Table 3). The recruited sample contained a mean of 48% White, 32% Black, and 15% Hispanic, nearly identical to the state means at 54% White, 31% Black, and 11% Hispanic. Poverty levels across the sample districts ranged from 9% in Wake County to 27% in Vance.
Table 2

**County Demographics**

<table>
<thead>
<tr>
<th>County</th>
<th>County Population</th>
<th>County Description</th>
<th>County Educational Attainment %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chatham</td>
<td>61,444</td>
<td>Rural</td>
<td>83</td>
</tr>
<tr>
<td>Durham</td>
<td>256,296</td>
<td>Urban</td>
<td>86</td>
</tr>
<tr>
<td>Franklin</td>
<td>57,201</td>
<td>Rural</td>
<td>79</td>
</tr>
<tr>
<td>Granville</td>
<td>55,670</td>
<td>Rural</td>
<td>77</td>
</tr>
<tr>
<td>Harnett</td>
<td>108,885</td>
<td>Rural</td>
<td>81</td>
</tr>
<tr>
<td>Johnston</td>
<td>156,888</td>
<td>Rural</td>
<td>80</td>
</tr>
<tr>
<td>Lee</td>
<td>57,919</td>
<td>Rural</td>
<td>80</td>
</tr>
<tr>
<td>Moore</td>
<td>84,280</td>
<td>Rural</td>
<td>87</td>
</tr>
<tr>
<td>Orange</td>
<td>47,023</td>
<td>Urban</td>
<td>85</td>
</tr>
<tr>
<td>Person</td>
<td>37,301</td>
<td>Rural</td>
<td>81</td>
</tr>
<tr>
<td>Vance</td>
<td>42,987</td>
<td>Rural</td>
<td>72</td>
</tr>
<tr>
<td>Wake</td>
<td>828,759</td>
<td>Urban</td>
<td>91</td>
</tr>
<tr>
<td>Warren</td>
<td>19,545</td>
<td>Rural</td>
<td>74</td>
</tr>
</tbody>
</table>

**Range Across Study Districts:**
- 19,545 - 828,759 (809,214)
- Rural to Urban
  - 72% - 91% (19 pts)
  - 12% - 48% (36 pts)

**Sample Average (13 counties):**
- 139,554
  - 76% Rural
  - 24% Urban
  - 81
  - 23

**North Carolina Average (100 counties):**
- 96,564
  - 85% Rural
  - 15% Urban
  - 84
  - 26
<table>
<thead>
<tr>
<th>County</th>
<th>Student Population</th>
<th>Student Racial %</th>
<th>Poverty Level</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chatham</td>
<td>7,741</td>
<td>56 14 26 9 12</td>
<td></td>
</tr>
<tr>
<td>Durham</td>
<td>31,914</td>
<td>21 52 21 14 16</td>
<td></td>
</tr>
<tr>
<td>Franklin</td>
<td>8,443</td>
<td>52 31 13 6 15</td>
<td></td>
</tr>
<tr>
<td>Granville</td>
<td>8,469</td>
<td>51 33 11 0 12</td>
<td></td>
</tr>
<tr>
<td>Harnett</td>
<td>18,920</td>
<td>53 25 16 5 16</td>
<td></td>
</tr>
<tr>
<td>Johnston</td>
<td>31,802</td>
<td>62 17 17 9 15</td>
<td></td>
</tr>
<tr>
<td>Lee</td>
<td>9,472</td>
<td>45 22 30 23 15</td>
<td></td>
</tr>
<tr>
<td>Moore</td>
<td>12,283</td>
<td>67 19 10 1 13</td>
<td></td>
</tr>
<tr>
<td>Orange</td>
<td>7,118</td>
<td>67 17 13 9 16</td>
<td></td>
</tr>
<tr>
<td>Person</td>
<td>4,842</td>
<td>54 34 7 0 16</td>
<td></td>
</tr>
<tr>
<td>Vance</td>
<td>6,834</td>
<td>23 62 12 0 27</td>
<td></td>
</tr>
<tr>
<td>Wake</td>
<td>141,799</td>
<td>50 25 15 19 9</td>
<td></td>
</tr>
<tr>
<td>Warren</td>
<td>2,437</td>
<td>18 67 6 9 26</td>
<td></td>
</tr>
</tbody>
</table>

Range Across Study Districts:

<table>
<thead>
<tr>
<th>Range</th>
<th>White</th>
<th>Black</th>
<th>Hispanic</th>
<th>Other</th>
<th>Poverty</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chatham</td>
<td>56 - 67</td>
<td>14 - 67</td>
<td>6 - 30</td>
<td>0 - 23</td>
<td>9 - 27</td>
</tr>
<tr>
<td>Durham</td>
<td>21 - 52</td>
<td>21 - 52</td>
<td>14 - 14</td>
<td>14 - 14</td>
<td>14 - 14</td>
</tr>
<tr>
<td>Franklin</td>
<td>52 - 52</td>
<td>31 - 31</td>
<td>13 - 13</td>
<td>6 - 6</td>
<td>15 - 15</td>
</tr>
<tr>
<td>Granville</td>
<td>51 - 51</td>
<td>33 - 33</td>
<td>11 - 11</td>
<td>0 - 0</td>
<td>12 - 12</td>
</tr>
<tr>
<td>Harnett</td>
<td>53 - 53</td>
<td>25 - 25</td>
<td>16 - 16</td>
<td>5 - 5</td>
<td>16 - 16</td>
</tr>
<tr>
<td>Johnston</td>
<td>62 - 62</td>
<td>17 - 17</td>
<td>17 - 17</td>
<td>9 - 9</td>
<td>15 - 15</td>
</tr>
<tr>
<td>Lee</td>
<td>45 - 45</td>
<td>22 - 22</td>
<td>30 - 30</td>
<td>23 - 23</td>
<td>15 - 15</td>
</tr>
<tr>
<td>Moore</td>
<td>67 - 67</td>
<td>19 - 19</td>
<td>10 - 10</td>
<td>1 - 1</td>
<td>13 - 13</td>
</tr>
<tr>
<td>Orange</td>
<td>67 - 67</td>
<td>17 - 17</td>
<td>13 - 13</td>
<td>9 - 9</td>
<td>16 - 16</td>
</tr>
<tr>
<td>Person</td>
<td>54 - 54</td>
<td>34 - 34</td>
<td>7 - 7</td>
<td>0 - 0</td>
<td>16 - 16</td>
</tr>
<tr>
<td>Vance</td>
<td>23 - 23</td>
<td>62 - 62</td>
<td>12 - 12</td>
<td>0 - 0</td>
<td>27 - 27</td>
</tr>
<tr>
<td>Warren</td>
<td>18 - 18</td>
<td>67 - 67</td>
<td>6 - 6</td>
<td>9 - 9</td>
<td>26 - 26</td>
</tr>
</tbody>
</table>

Sample Average (13 counties):

- 22,467 (48 32 15 7 16)
- 14,361 (54 31 11 6 15)
County. The mean poverty level of the recruited sample and that of the state only differed by 1 percentage point, at 16% and 15% respectively.

**School Quality**

The North Carolina Department of Public Instruction has implemented a method for communicating the performance of its schools to the public via an online reporting tool called the NC Public Schools Report Card (NC Report Card, 2012). This online report provides the public with yearly updates on district and school demographics and school quality. Several measures of school quality are currently being used within the report including student academic performance on state tests and educator qualifications.

Within the recruited sample, student academic proficiency levels for 2011 range from 55% to 77% in reading, 71% to 88% in math, and 66% to 86% in all high school End of Course (EOC) exams combined (see Table 4). The sample mean in reading is 67% compared with the state mean of 71%. In math, the mean score for the sample differed from that of the state by only 3 percentage points, at 80% and 83% respectively. Even more similar were the mean scores of the sample and the state for all high school EOC’s combined, with only 1 percentage point difference between the sample’s 78% mean and the state’s 79% mean.

In regards to educator qualifications, the percentage of teacher’s with a master’s degree or higher in the recruited sample ranged from 19% to 38%, with a mean of 27%. Across the state, the mean was nearly the same at 28% of teachers have a master’s or above. The percentage of school principal’s with an advanced degree (Education Specialist or Doctorate) within the recruited sample ranged from 0% to 46%, with a mean of 18%. The state mean in this category was similar, with 21% of principals earning above a master’s degree.
Table 4

*School Quality*

<table>
<thead>
<tr>
<th>County</th>
<th># of County Schools</th>
<th>District Test Score % Proficient</th>
<th>School Personnel Advanced Degrees</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>EOG Reading</td>
<td>EOG Math</td>
</tr>
<tr>
<td>Chatham</td>
<td>17</td>
<td>70</td>
<td>81</td>
</tr>
<tr>
<td>Durham</td>
<td>53</td>
<td>56</td>
<td>70</td>
</tr>
<tr>
<td>Franklin</td>
<td>15</td>
<td>69</td>
<td>81</td>
</tr>
<tr>
<td>Granville</td>
<td>19</td>
<td>61</td>
<td>75</td>
</tr>
<tr>
<td>Harnett</td>
<td>27</td>
<td>61</td>
<td>71</td>
</tr>
<tr>
<td>Johnston</td>
<td>44</td>
<td>77</td>
<td>88</td>
</tr>
<tr>
<td>Lee</td>
<td>15</td>
<td>68</td>
<td>84</td>
</tr>
<tr>
<td>Moore</td>
<td>24</td>
<td>74</td>
<td>84</td>
</tr>
<tr>
<td>Orange</td>
<td>13</td>
<td>74</td>
<td>84</td>
</tr>
<tr>
<td>Person</td>
<td>10</td>
<td>72</td>
<td>85</td>
</tr>
<tr>
<td>Vance</td>
<td>16</td>
<td>59</td>
<td>76</td>
</tr>
<tr>
<td>Wake</td>
<td>163</td>
<td>76</td>
<td>85</td>
</tr>
<tr>
<td>Warren</td>
<td>8</td>
<td>55</td>
<td>71</td>
</tr>
</tbody>
</table>

Range Across Study Districts: 8 - 163 (155) 55 - 77 (22 pts) 71 - 88 (17 pts) 66 - 86 (20 pts) 19% - 38 (19 pts) 0 - 46 (46 pts)

Sample Average (13 counties) 33 67 80 78 27 18

North Carolina Average (100 counties) 22 71 83 79 28 21
Participants

District leaders, school administrators, and classroom teachers within the Greater Triangle Area of North Carolina were invited to participate in the study. Because district leaders often make the final decisions regarding the use of specific assessment tools and methods within the school district, the district staff members were included in the study. The inclusion of district leaders offered an essential perspective on the intended purpose of interim assessment adoption and a district-wide view of the perceived benefits on student achievement across the district. For this study, district leaders include Superintendent or Assistant Superintendent and the Directors of Testing, Curriculum/Instruction, Professional Development, and/or specific content areas.

School administrators were recruited to participate in the study in order to explore the specific uses and implementation of interim assessments within their particular schools. Although the decision to use interim assessments may lie outside of the role of a school administrator, principals and other school leaders provide important information on the actual use of interim assessment data by the teachers within their schools as well as a school level perspective on the benefits of the assessments on their students’ academic progress. School leaders include Principals, Assistant Principals, Testing Coordinators, and Instructional Resource Teachers. Finally, classroom teachers were included in the study to offer a firsthand account of how interim assessments are actually being utilized by those who have the closest relationship to the students each day. By including classroom teachers, the researcher has the greatest opportunity to gather information about how interim assessments are perceived by the teacher and the student and the specific benefits on student learning. Classroom teachers include those who have administered interim assessments to students in which they directly instruct in the classroom in grades 3 through 12.
By including a variety of educators at various roles within the district, the information collected in the study offers a broader, more comprehensive perspective on why and how interim assessments are being used in schools. The inclusion of all roles helps in addressing research questions 1-3 as well as research question 4, which seeks to explore the differences that may exist among the responses from the various roles within and across the recruited sample.

**Measures**

A questionnaire was utilized to collect information on the intended purpose, actual use, and perceived benefits of interim assessments in order to address research question 1 — 3. The questionnaire gathered preliminary data to address research question 4 on how responses differ across various roles within the sample districts. The questionnaire used in the study was adapted from the interview questions in a previous study done by Davidson and Frohbeiter in 2011 on district-led interim assessments (pp. 16, 20). The questionnaire was administered to district leaders, school administrators, and classroom teachers in the recruited sample as an online survey provided as a link through email (see the full questionnaire in Appendix A).

Participants were asked to respond to a variety of selected response and open-ended questions within the questionnaire. The selected response questions were based on common themes collected from recent literature and interview responses reported in previous studies involving interim assessment use for improved student achievement. Specifically, the statements were drawn from the themes presented in the research findings of Davidson and Frohbeiter in 2011. These themes were also used heavily to craft the selected response options included in the questionnaire. Each selected response question included three options for each of the four categories of purpose, use, and benefit to increase the reliability of the instrument. Also included in each of the selected response questions was an “Other” option to allow participants to add
their own responses, thereby capturing any unique purposes, uses, and benefits of interim assessments not previously stated. Open-ended questions were utilized within the survey in order to offer the participant an opportunity to provide anecdotal feedback on the broader topics of the study. This type of feedback uncovered unique ideas and perspectives not originally collected in the Davidson and Frohbeiter study and therefore, served to enrich the research base on interim assessment use.

In order to determine if the instrument performed as expected, a Cronbach Alpha Reliability test was performed to check the reliability of the items for each of the categories. Additionally, a small pilot of the questionnaire was conducted prior to its use in the study to validate the quality of the questions. The pilot included a small group of adults in the education field who were familiar with the terminology used in the questionnaire but did not participate in the actual study. By piloting the questionnaire in advance of the study, a sense of the reliability of the instrument and an assessment of its potential for future use was possible. A subset of the pilot sample also participated in cognitive interviews by answering the questions and describing what they were thinking. This helped to determine if the questions were being interpreted by the sample participants as intended.

In preparation for the administration of the survey, a personal email was sent to district central office personnel requesting permission to administer the questionnaire. District and school leader email addresses were acquired using the North Carolina Department of Education NC Education Directory (EDDIE). The survey was administered through a link within an email describing the goals of the research study and requesting their participation by completing the survey. In order to recruit teachers for participation in the study, the survey included a section where school administrators could recommend three to five classroom teachers from his or her
school who could best answer the questions on the survey. The questionnaire was then forwarded to the teachers identified by the school administrator. The anticipated number of participants completing the questionnaire was 350, with an expected response from 3 district leaders, 6 school administrators, and 18 classroom teachers (those recommended by the principal) from each of the 13 recruited districts in the sample.

Respondents were asked to identify their district and their position within the district and/or school. No names were collected in the survey. Each survey respondent was assigned a random ID to ensure participants’ confidentiality. The key that matched district names and positions with survey respondent IDs was stored in a separate location from the online survey data collection file. A graphical application available within the online survey tool was used to generate visual graphics for comparison purposes and spreadsheets for calculation purposes.

The open-ended questions in the survey were designed to elicit responses that yield sufficient data to address the research questions. A pilot of the survey provided insight into the level of depth and richness of the open-ended responses. If given all of these steps, the qualitative responses were not adequate enough for analytic purposes, short telephone interview questions were prepared. Only those respondents who agreed to further contact by the researcher, as requested at the end of the survey, were eligible for participation in the telephone interviews.

**Analysis**

Survey responses from the stratified random sample were coded using the following method: Each question response (checkbox) could earn a total of one point for one of the four categories: instructional, predictive, evaluative, or other using a pre-made answer key (see Appendix B). The total points earned were calculated out of the total possible points for that particular category. The sum of the scores for each category was compared and a dominant
mutually-exclusive category was assigned to each participant. If the participant had equal amounts for two or more categories, then their assigned category was “multiple”. The open-ended responses were categorized based on key words denoting a specific category of interim assessment purpose and use. These key words were outlined in advance of the questionnaire administration rather than using an emergent coding method. Each open-ended question response could earn one point for one of the categories. These points were included in the calculations to determine the participants’ dominant category. This coding method was conducted for each of the three sections of the questionnaire: purpose, use, and benefit with dominant categories labeled for each section.

To analyze the results for research question 1, descriptive statistics were utilized such as frequency tables, bar charts, and circle graphs displaying classification counts to show patterns across the districts. For example, the number of participants that showed dominance for a category (instructional, predictive, evaluative, other, and multiple) were totaled across the sample districts as well as aggregated by individual districts. A similar analysis was conducted to address research questions 2 and 3 (see Table 5).
### Analysis Summary

<table>
<thead>
<tr>
<th>Research Questions</th>
<th>Corresponding Questionnaire Items</th>
<th>Quantitative Analysis Strategy</th>
<th>Qualitative Analysis Strategy</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. What are the intended purposes for implementing district-led interim assessments: evaluative, predictive, instructional, multiple purposes, or other?</td>
<td>Questions 3 and 4</td>
<td>Descriptive Statistics</td>
<td>Coding of open-ended and interview responses</td>
</tr>
<tr>
<td>2. What are the actual uses of district-led interim assessments within the district including testing instruments, data analysis, and professional development?</td>
<td>Questions 5 - 10</td>
<td>Descriptive Statistics</td>
<td>Coding of open-ended and interview responses</td>
</tr>
<tr>
<td>3. What are the perceived benefits of district-led interim assessments on student achievement?</td>
<td>Question 11 and 12</td>
<td>Descriptive Statistics</td>
<td>Coding of open-ended and interview responses</td>
</tr>
<tr>
<td>4. How do perspectives differ among district leaders, school administrators, and teachers in regards to the purpose, use and benefits of interim assessments?</td>
<td>Question 2</td>
<td>Cross-Tabulation and Chi-Square Tests</td>
<td>Coding of open-ended and interview responses</td>
</tr>
</tbody>
</table>
To analyze the results for research question 4, the scores were separated into three groups: district leader, school administrator, and classroom teacher. As the variables in this study were categorical, a cross-tabulation was conducted using a series of Chi-Square tests to address the differences between the three groups. The Chi-Square test determined if the observed frequencies were different from the expected frequencies thereby suggesting a relationship between the independent and dependent variables. If a significant difference was found, then pairs of groups were compared in an attempt to identify which groups were significantly different from one another. Because of the additional Chi-Square testing, the study analysis becomes sensitive to Type 1 errors where the differences may be a result of chance rather than actual differences between two groups. For these follow-up tests, the False Discovery Rate control test was applied to correct for multiple comparisons.
CHAPTER FOUR: RESULTS

The purpose of this study was to collect preliminary data on the use of interim assessments in North Carolina schools. Specifically, the study addressed the intended purposes, actual uses, and perceived benefits of interim assessments on student achievement from the perspectives of district leaders, school administrators, and classroom teachers. As stated in Chapter 3, an online survey was utilized to collect responses, results were analyzed through quantitative methods, and findings were presented using descriptive statistics.

Response Rates

The online survey was sent through electronic mail to 350 district and school personnel across 13 districts. Of the thirteen districts recruited, eight participated in the study (see Table 6). After three weeks, completed surveys were received by 50 participants. To encourage greater participation, a follow-up email with a link to the electronic survey was sent to all recruited participants thanking those who completed the survey and requesting that those who did not please do so as soon as possible. After six weeks, 103 participants submitted the online survey; resulting in an overall response rate of 29%. Although the respondents represented the majority of the districts recruited, the actual sample and the intended sample differed in the proportion of respondents by role. The intended sample included 3 district leaders, 6 school administrators, and 18 classroom teachers per district. When adjusted to reflect the actual number of districts participating, the intended sample should have included 216 respondents, with 24 districts leaders (11%), 48 school administrators (22%), and 144 classroom teachers (67%). The actual numbers were much lower, with only 13 district leaders (13%) and 30 classroom teachers (29%) responding. The number of school administrators who completed the survey was higher than intended, with 60 respondents (58%) completing the survey (see Table 7). Almost all
Table 6

*Response Rate by District*

<table>
<thead>
<tr>
<th>District</th>
<th>Response Count</th>
<th>Response Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chatham</td>
<td>4</td>
<td>3.9%</td>
</tr>
<tr>
<td>Granville</td>
<td>3</td>
<td>2.9%</td>
</tr>
<tr>
<td>Harnett</td>
<td>15</td>
<td>14.6%</td>
</tr>
<tr>
<td>Johnston</td>
<td>21</td>
<td>20.4%</td>
</tr>
<tr>
<td>Person</td>
<td>9</td>
<td>8.7%</td>
</tr>
<tr>
<td>Vance</td>
<td>8</td>
<td>7.8%</td>
</tr>
<tr>
<td>Wake</td>
<td>21</td>
<td>20.4%</td>
</tr>
<tr>
<td>Warren</td>
<td>5</td>
<td>4.9%</td>
</tr>
<tr>
<td>District Not Identified</td>
<td>17</td>
<td>16.5%</td>
</tr>
<tr>
<td>Total</td>
<td>103</td>
<td>100.0%</td>
</tr>
</tbody>
</table>
Table 7

*Percent of Completeness by Role*

<table>
<thead>
<tr>
<th>Role</th>
<th>Response Count</th>
<th>Response Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>District Leader</td>
<td>13</td>
<td>12.6%</td>
</tr>
<tr>
<td>School Administrator</td>
<td>60</td>
<td>58.3%</td>
</tr>
<tr>
<td>Classroom Teacher</td>
<td>30</td>
<td>29.1%</td>
</tr>
<tr>
<td></td>
<td>103</td>
<td>100.0%</td>
</tr>
</tbody>
</table>
respondents submitted answers to the multiple-choice questions and over half submitted responses to the open-ended responses (see Table 8); therefore, providing sufficient data for each research question and making follow-up interviews unnecessary.

The remainder of this chapter is organized in terms of the findings on the four specific research questions posed in Chapter 1. It first reports the intended purposes of interim assessments. It next explores the uses of interim assessment data. It then states the perceived benefits of interim assessments on student achievement. Finally, it compares the responses from the first three research questions across three different roles: district leaders, school administrators, and classroom teachers.

Research Question 1

*What are the intended purposes for implementing district-led interim assessments: evaluative, predictive, instructional, multiple purposes, or other?*

This section presents the results from the study regarding research question 1 which reports on the intended purpose of interim assessments. Participants selected from a list of answer options as a method for identifying the category that best represents their intended purpose for using interim assessments as Instructional, Evaluative, or Predictive. The Multiple category was applied to a participant that showed equal dominance in more than one category. Cronbach’s alpha was calculated as the reliability statistic for the answer options (items) representing the Instructional, Evaluative, and Predictive categories (subscales). The Instructional subscale consisted of 3 items ($\alpha = .76$), the Evaluative subscale consisted of 3 items ($\alpha = .92$), and the Predictive subscale consisted of 3 items ($\alpha = .95$). Therefore, the scale for identifying participant’s dominant category for Intended Purpose was found to be highly reliable (9 items; $\alpha = .88$).
Table 8

*Percent of Completeness by Question Type*

<table>
<thead>
<tr>
<th>Question</th>
<th>Multiple-Choice</th>
<th>Open-Ended</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Response Count</td>
<td>Response Count</td>
</tr>
<tr>
<td>Question 3</td>
<td>103</td>
<td></td>
</tr>
<tr>
<td>Question 5</td>
<td>102</td>
<td></td>
</tr>
<tr>
<td>Question 6</td>
<td>101</td>
<td></td>
</tr>
<tr>
<td>Question 7</td>
<td>101</td>
<td></td>
</tr>
<tr>
<td>Question 8</td>
<td>101</td>
<td></td>
</tr>
<tr>
<td>Question 10</td>
<td>85</td>
<td></td>
</tr>
<tr>
<td>Question 11</td>
<td>98</td>
<td></td>
</tr>
<tr>
<td></td>
<td>99</td>
<td></td>
</tr>
<tr>
<td>Question 4</td>
<td>73</td>
<td></td>
</tr>
<tr>
<td>Question 9</td>
<td>56</td>
<td></td>
</tr>
<tr>
<td>Question 12</td>
<td>53</td>
<td></td>
</tr>
<tr>
<td></td>
<td>61</td>
<td></td>
</tr>
</tbody>
</table>
When asked the intended purpose for implementing interim assessments, almost half of all respondents were dominant in the Instructional category (see Table 9). When looking more specifically at the corresponding answer options within the Instructional category, 92% of all respondents said that the intended purpose for interim assessment use is to “determine student mastery of content” and 88% stated that they are implemented to “provide specific feedback to teachers and students” (see Table 10).

Another 36% of respondents fell into the Multiple category which shows that their survey responses were dominant in more than one category (most often a combination of Instructional and Predictive) for intended purpose. Only 14% of respondents used interim assessments for Predictive purposes and a mere 5% showed dominance in the Evaluative category.

When analyzed by district, Harnett, Johnston and Warren show a similar pattern to the total sample. However, almost half of Person and Wake respondents showed dominance in the Multiple category and roughly 25% of respondents reported a dominance of Instructional and Predictive which illustrates that interim assessments are given for a wider variety of purposes within these two districts (see Table 11).

**Research Question 2**

*What are the actual uses of district-led interim assessments within the district including testing instruments, data analysis, and professional development?*

This section will discuss the results from the study regarding research question 2 which explores the uses of interim assessment data. When asked about how they use interim assessment data in their district and school, 37% of respondents showed dominance in the Instructional category. Respondents with dominance in the Multiple category came in as a close second with
33%. This primarily resulted from a combination of Instructional and Predictive categories of dominance (see Table 12).

Table 9

*Intended Purpose Summary*

<table>
<thead>
<tr>
<th>PURPOSE</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>INSTRUCTIONAL</td>
<td>45</td>
</tr>
<tr>
<td>MULTIPLE</td>
<td>36</td>
</tr>
<tr>
<td>EVALUATIVE</td>
<td>5</td>
</tr>
<tr>
<td>PREDICTIVE</td>
<td>14</td>
</tr>
</tbody>
</table>
Table 10

*Intended Purpose by Answer Options*

<table>
<thead>
<tr>
<th>Purpose: Answer Options</th>
<th>Response Percent</th>
<th>Response Count</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Instructional</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Determine student mastery of content</td>
<td>92%</td>
<td>95</td>
</tr>
<tr>
<td>Provide specific feedback to teachers and students</td>
<td>88%</td>
<td>91</td>
</tr>
<tr>
<td>Provide insight into students’ conceptual understanding</td>
<td>68%</td>
<td>70</td>
</tr>
<tr>
<td><strong>Evaluative</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Evaluate teacher effectiveness</td>
<td>45%</td>
<td>46</td>
</tr>
<tr>
<td>Monitor curriculum coverage and pacing</td>
<td>64%</td>
<td>66</td>
</tr>
<tr>
<td>Summarize school and district achievement data</td>
<td>47%</td>
<td>48</td>
</tr>
<tr>
<td><strong>Predictive</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Track progress toward state test proficiency</td>
<td>69%</td>
<td>71</td>
</tr>
<tr>
<td>Predict performance on state-wide tests</td>
<td>66%</td>
<td>68</td>
</tr>
<tr>
<td>Practice for state-wide testing</td>
<td>58%</td>
<td>60</td>
</tr>
</tbody>
</table>
Table 11

*Intended Purpose by District*

<table>
<thead>
<tr>
<th>Purpose</th>
<th>Harnett</th>
<th>Johnston</th>
<th>Person</th>
<th>Wake</th>
<th>Warren</th>
</tr>
</thead>
<tbody>
<tr>
<td>INSTRUCTIONAL</td>
<td>60</td>
<td>48</td>
<td>22</td>
<td>24</td>
<td>60</td>
</tr>
<tr>
<td>MULTIPLE</td>
<td>27</td>
<td>33</td>
<td>45</td>
<td>43</td>
<td>20</td>
</tr>
<tr>
<td>EVALUATIVE</td>
<td>6</td>
<td>&lt;5</td>
<td>11</td>
<td>9</td>
<td>20</td>
</tr>
<tr>
<td>PREDICTIVE</td>
<td>7</td>
<td>19</td>
<td>22</td>
<td>24</td>
<td>&lt;5</td>
</tr>
<tr>
<td>Range</td>
<td>53</td>
<td>48</td>
<td>11</td>
<td>34</td>
<td>60</td>
</tr>
</tbody>
</table>

*Notes.* Includes only those districts that had survey participation from all three roles.
Table 12

*Actual Use Summary*

<table>
<thead>
<tr>
<th>USE</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>INSTRUCTIONAL</td>
<td>37</td>
</tr>
<tr>
<td>MULTIPLE</td>
<td>33</td>
</tr>
<tr>
<td>EVALUATIVE</td>
<td>23</td>
</tr>
<tr>
<td>PREDICTIVE</td>
<td>7</td>
</tr>
</tbody>
</table>
About a quarter of the respondents showed dominance in the Evaluative category and less than 10% in the Predictive category.

Specifically, the survey asked respondents about the testing instrument used for interim assessments including the frequency of administration, reporting time, and level of reporting. Almost 80% of respondents administer interim assessments quarterly, which is characteristic of Evaluative and Predictive use of data (see Table 13). Less than 10% of respondents give interim assessments weekly or monthly, which is characteristic of Instructional use of data.

The majority of respondents, at 88%, receive their scores from the interim assessment within 7 days, which is characteristic of Instructional uses of data. Less than 10% of respondents had to wait more than one month to receive their interim assessment scores (see Table 14).

A large percentage of respondents receive scores at the school, grade, and class level, allowing for Instructional and Evaluative use of the data, with 65% of respondents getting student level data which allows for more Predictive and Instructional use of data. More than half of respondents receive score reports labeled with corresponding curricular objectives but only 28% are labeled with question characteristics such as difficulty level, thinking skill, and key which pertain to Instructional use of data (see Table 15).

Participants were asked how the data from interim assessments were used within their particular school and district. Participants selected from a list of answer options as a method for identifying the category that best represents their actual use of interim assessment data as Instructional, Evaluative, or Predictive. The Multiple category was applied to a participant that showed equal dominance in more than one category. Cronbach’s alpha was calculated as the reliability statistic for the answer options (items) representing the Instructional, Evaluative, and Predictive categories (subscales). The Instructional subscale consisted of 3 items ($\alpha = .91$), the
<table>
<thead>
<tr>
<th>Answer Options</th>
<th>Type of Use</th>
<th>Response Percent</th>
<th>Response Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Weekly</td>
<td>Instructional</td>
<td>&lt;5.0%</td>
<td>&lt;5</td>
</tr>
<tr>
<td>Monthly</td>
<td>Instructional</td>
<td>7.8%</td>
<td>8</td>
</tr>
<tr>
<td>Quarterly</td>
<td>Evaluative/Predictive</td>
<td>79.4%</td>
<td>81</td>
</tr>
<tr>
<td>Two or Three Times per Year</td>
<td>Evaluative/Predictive</td>
<td>10.8%</td>
<td>11</td>
</tr>
<tr>
<td>Once per Year</td>
<td>Evaluative/Predictive</td>
<td>&lt;5.0%</td>
<td>&lt;5</td>
</tr>
</tbody>
</table>
### Table 14

*Actual Use: Reporting Time*

<table>
<thead>
<tr>
<th>Answer Options</th>
<th>Type of Use</th>
<th>Response Percent</th>
<th>Response Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instantly or the next day</td>
<td>ALL</td>
<td>33.7%</td>
<td>34</td>
</tr>
<tr>
<td>Between two and seven days</td>
<td>ALL</td>
<td>54.5%</td>
<td>55</td>
</tr>
<tr>
<td>In one month</td>
<td>Evaluative/Predictive</td>
<td>8.9%</td>
<td>9</td>
</tr>
<tr>
<td>After two months or more</td>
<td>Evaluative/Predictive</td>
<td>&lt;5.0%</td>
<td>&lt;5</td>
</tr>
<tr>
<td>I do not receive the scores</td>
<td>Evaluative/Predictive</td>
<td>&lt;5.0%</td>
<td>&lt;5</td>
</tr>
</tbody>
</table>
Table 15

*Actual Use: Reporting Level*

<table>
<thead>
<tr>
<th>Answer Options</th>
<th>Type of Use</th>
<th>Response Percent</th>
<th>Response Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>At the district level</td>
<td>Evaluative/Predictive</td>
<td>68.3%</td>
<td>69</td>
</tr>
<tr>
<td>At the school level</td>
<td>Evaluative/Predictive</td>
<td>91.1%</td>
<td>92</td>
</tr>
<tr>
<td>At the grade level</td>
<td>Instructional/Evaluative</td>
<td>78.2%</td>
<td>79</td>
</tr>
<tr>
<td>At the class level</td>
<td>Instructional/Evaluative</td>
<td>81.2%</td>
<td>82</td>
</tr>
<tr>
<td>At the student level</td>
<td>Instructional/Predictive</td>
<td>65.3%</td>
<td>66</td>
</tr>
<tr>
<td>Labeled with the corresponding curricular objectives/standards</td>
<td>Instructional/Evaluative</td>
<td>56.4%</td>
<td>57</td>
</tr>
<tr>
<td>Labeled with the question characteristics such as difficulty level, thinking skill, and key</td>
<td>Instructional/Evaluative</td>
<td>28.7%</td>
<td>29</td>
</tr>
</tbody>
</table>
Evaluative subscale consisted of 3 items ($\alpha = .92$), and the Predictive subscale consisted of 3 items ($\alpha = .87$). Therefore, the scale for identifying participant’s dominant category for data use was found to be highly reliable (9 items; $\alpha = .90$).

When asked about the data analysis practices in their school or district, a higher percentage of respondents showed dominance in the Instructional category, with 77% using data to “set goals and get/give feedback,” 89% using data to “inform classroom instruction”, and 78% for “differentiation and flexible grouping” (see Table 16). The Predictive category was the second most popular dominating category, with about half of respondents using data to “predict performance on end-of-grade state tests.” Less than 30% of respondents claimed to use data to evaluate teachers or place students into specific programs or grade levels.

Participants were asked to identify the types of professional development opportunities available to them as it relates to interim assessment data use in their school and district. Participants could select from a list of answer options as a method for identifying the category that best represents the professional development available as it relates to the use of interim assessment data as Instructional, Evaluative, or Predictive. The Multiple category was assigned to a participant that showed equal dominance in more than one category. Cronbach’s alpha was calculated as the reliability statistic for the answer options (items) representing the Instructional, Evaluative, and Predictive categories (subscales). The Instructional subscale consisted of 3 items ($\alpha = .91$), the Evaluative subscale consisted of 3 items ($\alpha = .86$), and the Predictive subscale consisted of 3 items ($\alpha = .83$). Therefore, the scale for identifying participant’s dominant category for professional development on interim assessment data use was found to be highly reliable (9 items; $\alpha = .87$).
Table 16

*Actual Use: Data Analysis*

<table>
<thead>
<tr>
<th>Answer Options</th>
<th>Response Percent</th>
<th>Response Count</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Instructional</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Set goals and get/give feedback.</td>
<td>77.20%</td>
<td>78</td>
</tr>
<tr>
<td>Inform classroom instruction</td>
<td>89.10%</td>
<td>90</td>
</tr>
<tr>
<td>Differentiation and flexible grouping</td>
<td>78.20%</td>
<td>79</td>
</tr>
<tr>
<td><strong>Evaluative</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Evaluate teachers</td>
<td>17.80%</td>
<td>18</td>
</tr>
<tr>
<td>Determine professional development needs</td>
<td>30.70%</td>
<td>31</td>
</tr>
<tr>
<td>Student placement into specific programs, courses, grade levels</td>
<td>26.70%</td>
<td>27</td>
</tr>
<tr>
<td><strong>Predictive</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Determine readiness for state-wide testing</td>
<td>59.40%</td>
<td>60</td>
</tr>
<tr>
<td>Tracking AYP sub-group performance</td>
<td>30.70%</td>
<td>31</td>
</tr>
<tr>
<td>Predict state test scores</td>
<td>45.50%</td>
<td>46</td>
</tr>
</tbody>
</table>
Respondents were asked about the professional development opportunities available in their district or school in relation to interim assessments (see Table 17). Over 70% of respondents receive professional development on how to analyze test data to identify learning gaps and almost 60% receive training on how to determine student readiness for state-wide testing. However, less than half of respondents are provided with training on how to set academic goals for individual students or how to improve instructional strategies and content knowledge which are characteristic of Instructional data use.

When analyzing the results for data use by district, the majority reported Instructional and Evaluative use of data in their districts and schools (see Table 18). In fact, Warren County participants overwhelmingly reported using data in ways that fell into these two categories. Wake County and Harnett County displayed several different uses of data within their districts, with a small range of 28 and 29 respectively across the four categories as compared with Johnston at 33, Person at 45, and Warren at 60.

**Research Question 3**

*What are the perceived benefits of district-led interim assessments on student achievement?*

This section reports on the results from the study regarding research question 3 which investigates the perceived benefits of interim assessment on student achievement. Participants were asked to identify the benefits of interim assessments on student achievement in their particular school and district. Participants selected from a list of answer options as a method for identifying the category that best represents their perceptions on the benefits of interim assessments as Instructional, Evaluative, or Predictive. The Multiple category was applied to a participant that showed equal dominance in more than one category. Cronbach’s alpha was
<table>
<thead>
<tr>
<th>Answer Options</th>
<th>Response Percent</th>
<th>Response Count</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Instructional</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Analyzing Data to Identify Learning Gaps</td>
<td>70.60%</td>
<td>60</td>
</tr>
<tr>
<td>Goal Setting for Academic Growth for Individuals or Groups</td>
<td>48.20%</td>
<td>41</td>
</tr>
<tr>
<td>Improving Content Knowledge &amp; Instructional Strategies</td>
<td>49.40%</td>
<td>42</td>
</tr>
<tr>
<td><strong>Evaluative</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Aligning Curriculum Across the School or District</td>
<td>52.90%</td>
<td>45</td>
</tr>
<tr>
<td>Analyzing Data to Determine Needed Resources</td>
<td>43.50%</td>
<td>37</td>
</tr>
<tr>
<td>Analyzing Data for Student Placement</td>
<td>22.40%</td>
<td>19</td>
</tr>
<tr>
<td><strong>Predictive</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Using Data to Identify High Risk Students prior to EOG/EOC testing</td>
<td>58.80%</td>
<td>50</td>
</tr>
<tr>
<td>Analyzing Data to Predict Student Performance on State Tests</td>
<td>36.50%</td>
<td>31</td>
</tr>
<tr>
<td>Mock Test Administration</td>
<td>12.90%</td>
<td>11</td>
</tr>
</tbody>
</table>
Table 18

*Actual Use by District*

<table>
<thead>
<tr>
<th></th>
<th>Harnett</th>
<th>Johnston</th>
<th>Person</th>
<th>Wake</th>
<th>Warren</th>
</tr>
</thead>
<tbody>
<tr>
<td>INSTRUCTIONAL</td>
<td>36</td>
<td>43</td>
<td>22</td>
<td>38</td>
<td>40</td>
</tr>
<tr>
<td>MULTIPLE</td>
<td>36</td>
<td>33</td>
<td>33</td>
<td>19</td>
<td>&lt;5</td>
</tr>
<tr>
<td>EVALUATIVE</td>
<td>21</td>
<td>14</td>
<td>45</td>
<td>33</td>
<td>60</td>
</tr>
<tr>
<td>PREDICTIVE</td>
<td>7</td>
<td>10</td>
<td>&lt;5</td>
<td>10</td>
<td>&lt;5</td>
</tr>
<tr>
<td>Range</td>
<td>29</td>
<td>33</td>
<td>45</td>
<td>28</td>
<td>60</td>
</tr>
</tbody>
</table>

*Notes.* Includes only those districts that had survey participation from all three roles.
calculated as the reliability statistic for the answer options (items) representing the Instructional, Evaluative, and Predictive categories (subscales). The Instructional subscale consisted of 3 items ($\alpha = .85$), the Evaluative subscale consisted of 3 items ($\alpha = .99$), and the Predictive subscale consisted of 3 items ($\alpha = .85$). Therefore, the scale for identifying participant’s dominant category for perceived benefits was found to be highly reliable (9 items; $\alpha = .90$).

When asked to identify the benefits of interim assessments on student achievement in their district or school, 43% of respondents showed dominance in the Instructional category (see Table 19). Within the Instructional category answer options, 70% of respondents said that interim assessments “improved the quality of instruction” in their school or district (see Table 20). However, only 36% of respondents said that interim assessments “increased the emphasis on higher level thinking skills” and only 42% said that it “encourages student reflection and self-assessment” which are both characteristic of Instructional benefits of interim assessment in relation to improved student achievement.

Although respondents as a whole showed the highest dominance in the Instructional category, over half stated that a benefit of interim assessments on student achievement was “tracking growth toward proficiency on state tests” which is characteristic of Predictive benefits and almost half said that interim assessments are beneficial because of “heightened accountability for teachers and administration” which is consistent with Evaluative benefits on student achievement.

When analyzing results on perceived benefits by district, Johnston, Person, and Wake Counties showed a slightly higher dominance in the Predictive category with the Instructional and Multiple categories closely behind (see Table 21). In contrast, Harnett County and Warren
Table 19

**Perceived Benefits Summary**

<table>
<thead>
<tr>
<th>BENEFITS</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>INSTRUCTIONAL</td>
<td>43</td>
</tr>
<tr>
<td>MULTIPLE</td>
<td>21</td>
</tr>
<tr>
<td>EVALUATIVE</td>
<td>14</td>
</tr>
<tr>
<td>PREDICTIVE</td>
<td>22</td>
</tr>
</tbody>
</table>
Table 20

*Perceived Benefits by Answer Options*

<table>
<thead>
<tr>
<th>Answer Options</th>
<th>Response Percent</th>
<th>Response Count</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Instructional</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Improved quality of instruction</td>
<td>70.40%</td>
<td>69</td>
</tr>
<tr>
<td>Increased emphasis on higher level thinking skills</td>
<td>36.70%</td>
<td>36</td>
</tr>
<tr>
<td>Encourages student reflection and self-assessment</td>
<td>42.90%</td>
<td>42</td>
</tr>
<tr>
<td><strong>Evaluative</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Heightened accountability for teachers and administration</td>
<td>48.00%</td>
<td>47</td>
</tr>
<tr>
<td>Tighter alignment to state curriculum standards</td>
<td>51.00%</td>
<td>50</td>
</tr>
<tr>
<td>More efficient pacing of curricular topics</td>
<td>50.00%</td>
<td>49</td>
</tr>
<tr>
<td><strong>Predictive</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tracking growth toward proficiency on state tests</td>
<td>56.10%</td>
<td>55</td>
</tr>
<tr>
<td>Increased student achievement on state tests</td>
<td>40.80%</td>
<td>40</td>
</tr>
<tr>
<td>Accurate prediction of student performance on state tests</td>
<td>24.50%</td>
<td>24</td>
</tr>
</tbody>
</table>
Table 21

*Perceived Benefits by District*

<table>
<thead>
<tr>
<th></th>
<th>Harnett</th>
<th>Johnston</th>
<th>Person</th>
<th>Wake</th>
<th>Warren</th>
</tr>
</thead>
<tbody>
<tr>
<td>INSTRUCTIONAL</td>
<td>84</td>
<td>30</td>
<td>33</td>
<td>24</td>
<td>50</td>
</tr>
<tr>
<td>MULTIPLE</td>
<td>8</td>
<td>20</td>
<td>11</td>
<td>24</td>
<td>25</td>
</tr>
<tr>
<td>EVALUATIVE</td>
<td>8</td>
<td>15</td>
<td>11</td>
<td>9</td>
<td>25</td>
</tr>
<tr>
<td>PREDICTIVE</td>
<td>&lt;5</td>
<td>35</td>
<td>45</td>
<td>43</td>
<td>&lt;5</td>
</tr>
<tr>
<td>Range</td>
<td>84</td>
<td>20</td>
<td>34</td>
<td>34</td>
<td>50</td>
</tr>
</tbody>
</table>

*Note.* Includes only those districts that had survey participation from all three roles.
Research Question 4

How do perspectives differ among district leaders, school administrators, and teachers regarding the purpose, use and benefits of interim assessments?

This section will provide the results from the study regarding research question 4 which compares the responses from the first three research questions across three different roles: district leaders, school administrators, and classroom teachers. When asked about the intended purpose for interim assessments, district leaders and school administrators showed dominance in the Instructional and Multiple categories; whereas, the dominant categories for classroom teachers were more balanced across the four purposes (see Table 22). Where there were no instances of dominance for Evaluative purposes reported among district leaders and school administrators, about 20% of teachers stated the intended purpose of interim assessments were Evaluative.

When asked about the actual uses of interim assessment data, district leaders and classroom teachers showed dominance in the Instructional category and school administrators showed dominance in the Multiple category (see Table 23). Across all three roles, the Predictive category showed the lowest endorsement for interim assessment data use.

When asked about the perceived benefits of interim assessments on student achievement, district leaders and school administrators showed dominance in the Instructional category; whereas classroom teachers showed dominance in the Predictive category (see Table 24). Although less than 10% of district leaders and classroom teachers reported Evaluative benefits of
Table 22

*Intended Purpose by Role*

<table>
<thead>
<tr>
<th>PURPOSE</th>
<th>District Leader</th>
<th>School Administrator</th>
<th>Classroom Teacher</th>
</tr>
</thead>
<tbody>
<tr>
<td>INSTRUCTIONAL</td>
<td>46</td>
<td>52</td>
<td>30</td>
</tr>
<tr>
<td>MULTIPLE</td>
<td>46</td>
<td>38</td>
<td>26</td>
</tr>
<tr>
<td>EVALUATIVE</td>
<td>&lt;5</td>
<td>&lt;5</td>
<td>17</td>
</tr>
<tr>
<td>PREDICTIVE</td>
<td>8</td>
<td>10</td>
<td>27</td>
</tr>
</tbody>
</table>
Table 23

*Actual Use by Role*

<table>
<thead>
<tr>
<th>USE</th>
<th>District Leader</th>
<th>School Administrator</th>
<th>Classroom Teacher</th>
</tr>
</thead>
<tbody>
<tr>
<td>INSTRUCTIONAL</td>
<td>42</td>
<td>33</td>
<td>43</td>
</tr>
<tr>
<td>MULTIPLE</td>
<td>25</td>
<td>43</td>
<td>17</td>
</tr>
<tr>
<td>EVALUATIVE</td>
<td>25</td>
<td>17</td>
<td>33</td>
</tr>
<tr>
<td>PREDICTIVE</td>
<td>8</td>
<td>7</td>
<td>7</td>
</tr>
</tbody>
</table>
Table 24

*Perceived Benefits by Role*

<table>
<thead>
<tr>
<th>BENEFIT</th>
<th>District Leader</th>
<th>School Administrator</th>
<th>Classroom Teacher</th>
</tr>
</thead>
<tbody>
<tr>
<td>INSTRUCTIONAL</td>
<td>59</td>
<td>42</td>
<td>36</td>
</tr>
<tr>
<td>MULTIPLE</td>
<td>25</td>
<td>22</td>
<td>18</td>
</tr>
<tr>
<td>EVALUATIVE</td>
<td>8</td>
<td>19</td>
<td>7</td>
</tr>
<tr>
<td>PREDICTIVE</td>
<td>8</td>
<td>17</td>
<td>39</td>
</tr>
</tbody>
</table>
interim assessments, there were double the amount of school administrators that reported Evaluative as their dominant category for perceived benefits.

As previously shown, there are differences in how participants responded to the survey questions across the three identified roles for Research Question 1, 2, and 3. In order to determine if a statistically significant difference exists between roles, a Chi-Square test is performed for each research question. Once statistical significance is established, additional Chi-Square tests are performed in order to specifically identify which pairs of roles have statistically significant differences between them.

**Intended Purpose**

To determine if the observed frequencies are significantly different from the expected frequencies for Research Question 1, we compare our calculated chi-square of 66.36 (see Table 25) with the chi-square distribution value for 6 degrees of freedom, 22.46 (p= 0.001), and see that our calculated chi-square exceeds this number. Therefore, we determine that the probability of observing our obtained chi-square of 66.36 is less than 0.001, and less than our alpha of .01. We can reject the null hypothesis that there is no difference in the intended purpose of interim assessments among the different roles. Thus, we conclude that in the population from which our sample was drawn, intended purpose does vary by role.

Because a significant difference exists between roles for intended purpose, pairs of groups are then compared in an attempt to identify which groups are significantly different from one another (see Table 26).
Table 25

*Chi-Square Analysis for Intended Purpose and Role*

<table>
<thead>
<tr>
<th>Purpose/Role</th>
<th>Frequency Observed (fo)</th>
<th>Frequency Expected (fe)</th>
<th>fo-fe</th>
<th>(fo-fe)²</th>
<th>(fo-fe)²/fe</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instructional/District Leader</td>
<td>46</td>
<td>45</td>
<td>1</td>
<td>1</td>
<td>0.022222</td>
</tr>
<tr>
<td>Instructional/School Administrator</td>
<td>52</td>
<td>45</td>
<td>7</td>
<td>49</td>
<td>1.088889</td>
</tr>
<tr>
<td>Instructional/Classroom Teacher</td>
<td>30</td>
<td>45</td>
<td>-15</td>
<td>225</td>
<td>5</td>
</tr>
<tr>
<td>Multiple/District Leader</td>
<td>46</td>
<td>36</td>
<td>10</td>
<td>100</td>
<td>2.777778</td>
</tr>
<tr>
<td>Multiple/School Administrator</td>
<td>38</td>
<td>36</td>
<td>2</td>
<td>4</td>
<td>0.111111</td>
</tr>
<tr>
<td>Multiple/Classroom Teacher</td>
<td>26</td>
<td>36</td>
<td>-10</td>
<td>100</td>
<td>2.777778</td>
</tr>
<tr>
<td>Evaluative/District Leader</td>
<td>0</td>
<td>5</td>
<td>-5</td>
<td>25</td>
<td>5</td>
</tr>
<tr>
<td>Evaluative/School Administrator</td>
<td>0</td>
<td>5</td>
<td>-5</td>
<td>25</td>
<td>5</td>
</tr>
<tr>
<td>Evaluative/Classroom Teacher</td>
<td>17</td>
<td>5</td>
<td>12</td>
<td>144</td>
<td>28.8</td>
</tr>
<tr>
<td>Predictive/District Leader</td>
<td>8</td>
<td>14</td>
<td>-6</td>
<td>36</td>
<td>2.571429</td>
</tr>
<tr>
<td>Predictive/School Administrator</td>
<td>10</td>
<td>14</td>
<td>-4</td>
<td>16</td>
<td>1.142857</td>
</tr>
<tr>
<td>Predictive/Classroom Teacher</td>
<td>27</td>
<td>14</td>
<td>13</td>
<td>169</td>
<td>12.07143</td>
</tr>
</tbody>
</table>

\[ x^2 = \sum ((fo-fe)^2/fe) = 66.36349 \]

*Note.* Chi-Square = 66.36, df = 6, p = .001.
Table 26

Additional Chi-Square Analysis for Intended Purpose between Three Roles

<table>
<thead>
<tr>
<th>Research Question</th>
<th>Role</th>
<th>Chi-Square</th>
<th>df</th>
<th>p-value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research Question 1: Intended Purpose</td>
<td>District Leader and School Administrator</td>
<td>17.71429</td>
<td>3</td>
<td>0.001</td>
</tr>
<tr>
<td></td>
<td>District Leader and Classroom Teacher</td>
<td>59.02063</td>
<td>3</td>
<td>0.001</td>
</tr>
<tr>
<td></td>
<td>School Administrator and Classroom Teacher</td>
<td>55.99206</td>
<td>3</td>
<td>0.001</td>
</tr>
</tbody>
</table>

*Note.* The False Discovery Rate adjustment was applied. All p-values were significant even with the more stringent criteria.
District Leader and School Administrator

When analyzing district leader and school administrator roles, we compare our calculated chi-square of 17.71 with the chi-square distribution value for 3 degrees of freedom, 16.27 (p= 0.001), and see that our calculated chi-square exceeds this number. Therefore, we determine that the probability of observing our obtained chi-square of 17.71 is less than 0.001, and less than our alpha of .01. We can reject the null hypothesis that there is no difference in the intended purpose of interim assessments between district leaders and school administrators. Thus, we conclude that in the population from which our sample was drawn, intended purpose does vary between district leaders and school administrators.

District Leader and Classroom Teacher

When analyzing district leader and classroom teacher roles, we compare our calculated chi-square of 59.02 with the chi-square distribution value for 3 degrees of freedom, 16.27 (p= 0.001), and see that our calculated chi-square exceeds this number. Therefore, we determine that the probability of observing our obtained chi-square of 59.02 is less than 0.001, and less than our alpha of .01. We can reject the null hypothesis that there is no difference in the intended purpose of interim assessments between district leaders and classroom teachers. Thus, we conclude that in the population from which our sample was drawn, intended purpose does vary between district leaders and classroom teachers.

School Administrator and Classroom Teacher

When analyzing school administrators and classroom teacher roles, we compare our calculated chi-square of 55.99 with the chi-square distribution value for 3 degrees of freedom, 16.27 (p= 0.001), and see that our calculated chi-square exceeds this number. Therefore, we determine that the probability of observing our obtained chi-square of 55.99 is less than 0.001,
and less than our alpha of .01. We can reject the null hypothesis that there is no difference in the intended purpose of interim assessments between school administrators and classroom teachers. Thus, we conclude that in the population from which our sample was drawn, intended purpose does vary between school administrators and classroom teachers.

**Actual Use**

To determine if the observed frequencies are significantly different from the expected frequencies for Research Question 2 (see Table 27), we compare our calculated chi-square of 21.04 with the chi-square distribution value for 6 degrees of freedom, 16.81 (p= 0.01), and see that our calculated chi-square exceeds this number. Therefore, we determine that the probability of observing our obtained chi-square of 21.04 is less than 0.01, and meets our alpha of .01. We can reject the null hypothesis that there is no difference in the actual use of interim assessments among the different roles. Thus, we conclude that in the population from which our sample was drawn, actual use does vary by role.

Because a significant difference exists between roles for actual use, pairs of groups are then compared in an attempt to identify which groups are significantly different from one another (see Table 28).

**District Leader and School Administrator**

When analyzing district leader and school administrator roles, we compare our calculated chi-square of 7.96 with the chi-square distribution value for 3 degrees of freedom, 7.815 (p= 0.05), and see that our calculated chi-square does exceeds this number. Therefore, we determine that the probability of observing our obtained chi-square of 7.96 is less than 0.05, but more than our alpha of .01. We can accept the null hypothesis that there is no difference in the actual use of interim assessments between district leaders and school administrators. Thus, we conclude that in
Table 27

*Chi-Square Analysis for Actual Use and Role*

<table>
<thead>
<tr>
<th>Use/Role</th>
<th>Frequency Observed (fo)</th>
<th>Frequency Expected (fe)</th>
<th>fo-fe</th>
<th>(fo-fe)²</th>
<th>(fo-fe)²/fe</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instructional/District Leader</td>
<td>42</td>
<td>37</td>
<td>5</td>
<td>25</td>
<td>0.675676</td>
</tr>
<tr>
<td>Instructional/School Administrator</td>
<td>33</td>
<td>37</td>
<td>-4</td>
<td>16</td>
<td>0.432432</td>
</tr>
<tr>
<td>Instructional/Classroom Teacher</td>
<td>43</td>
<td>37</td>
<td>6</td>
<td>36</td>
<td>0.972973</td>
</tr>
<tr>
<td>Multiple/District Leader</td>
<td>25</td>
<td>33</td>
<td>-8</td>
<td>64</td>
<td>1.939394</td>
</tr>
<tr>
<td>Multiple/School Administrator</td>
<td>43</td>
<td>33</td>
<td>10</td>
<td>100</td>
<td>3.030303</td>
</tr>
<tr>
<td>Multiple/Classroom Teacher</td>
<td>17</td>
<td>33</td>
<td>-16</td>
<td>256</td>
<td>7.757576</td>
</tr>
<tr>
<td>Evaluative/District Leader</td>
<td>25</td>
<td>23</td>
<td>2</td>
<td>4</td>
<td>0.173913</td>
</tr>
<tr>
<td>Evaluative/School Administrator</td>
<td>17</td>
<td>23</td>
<td>-6</td>
<td>36</td>
<td>1.565217</td>
</tr>
<tr>
<td>Evaluative/Classroom Teacher</td>
<td>33</td>
<td>23</td>
<td>10</td>
<td>100</td>
<td>4.347826</td>
</tr>
<tr>
<td>Predictive/District Leader</td>
<td>8</td>
<td>7</td>
<td>1</td>
<td>1</td>
<td>0.142857</td>
</tr>
<tr>
<td>Predictive/School Administrator</td>
<td>7</td>
<td>7</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Predictive/Classroom Teacher</td>
<td>7</td>
<td>7</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

\[ x^2 = \sum (\frac{(fo-fe)^2}{fe}) = 21.03817 \]
Table 28

**Additional Chi-Square Analysis for Actual Use between Three Roles**

<table>
<thead>
<tr>
<th>Research Question</th>
<th>Role</th>
<th>Chi-Square</th>
<th>Df</th>
<th>Sig.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research</td>
<td>District Leader and School Admin</td>
<td>7.959793</td>
<td>3</td>
<td>*0.05</td>
</tr>
<tr>
<td>Question 2:</td>
<td>District Leader and Classroom Teacher</td>
<td>16.01021</td>
<td>3</td>
<td>**0.01</td>
</tr>
<tr>
<td>Actual Use</td>
<td>School Administrator and Classroom Teacher</td>
<td>18.10633</td>
<td>3</td>
<td>***0.001</td>
</tr>
</tbody>
</table>

*Note.* The False Discovery Rate adjustment was applied. All p-values were significant even with the more stringent criteria.
the population from which our sample was drawn, actual use does not vary between district leaders and school administrators.

**District Leader and Classroom Teacher**

When analyzing district leader and classroom teacher roles, we compare our calculated chi-square of 16.01 with the chi-square distribution value for 3 degrees of freedom, 11.34 (p = 0.01), and see that our calculated chi-square exceeds this number. Therefore, we determine that the probability of observing our obtained chi-square of 16.01 is less than 0.01, and equal to our alpha of .01. We can reject the null hypothesis that there is no difference in the actual use of interim assessments between district leaders and classroom teachers. Thus, we conclude that in the population from which our sample was drawn, actual use does vary between district leaders and classroom teachers.

**School Administrator and Classroom Teacher**

When analyzing school administrators and classroom teacher roles, we compare our calculated chi-square of 18.11 with the chi-square distribution value for 3 degrees of freedom, 16.27 (p= 0.001), and see that our calculated chi-square exceeds this number. Therefore, we determine that the probability of observing our obtained chi-square of 18.11 is less than 0.001, and less than our alpha of .01. We can reject the null hypothesis that there is no difference in the actual use of interim assessments between school administrators and classroom teachers. Thus, we conclude that in the population from which our sample was drawn, actual use does vary between school administrators and classroom teachers.

**Perceived Benefit**

To determine if the observed frequencies are significantly different from the expected frequencies for Research Question 3 (see Table 29), we compare our calculated chi-square of
Table 29

*Chi-Square Analysis for Perceived Benefit and Role*

<table>
<thead>
<tr>
<th>Benefit/Role</th>
<th>Frequency Observed (fo)</th>
<th>Frequency Expected (fe)</th>
<th>fo-fe</th>
<th>(fo-fe)^2</th>
<th>(fo-fe)^2/fe</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instructional/District Leader</td>
<td>59</td>
<td>43</td>
<td>16</td>
<td>256</td>
<td>5.953488</td>
</tr>
<tr>
<td>Instructional/School Administrator</td>
<td>42</td>
<td>43</td>
<td>-1</td>
<td>1</td>
<td>0.023256</td>
</tr>
<tr>
<td>Instructional/Classroom Teacher</td>
<td>36</td>
<td>43</td>
<td>-7</td>
<td>49</td>
<td>1.139535</td>
</tr>
<tr>
<td>Multiple/District Leader</td>
<td>25</td>
<td>21</td>
<td>4</td>
<td>16</td>
<td>0.761905</td>
</tr>
<tr>
<td>Multiple/School Administrator</td>
<td>22</td>
<td>21</td>
<td>1</td>
<td>1</td>
<td>0.047619</td>
</tr>
<tr>
<td>Multiple/Classroom Teacher</td>
<td>18</td>
<td>21</td>
<td>-3</td>
<td>9</td>
<td>0.428571</td>
</tr>
<tr>
<td>Evaluative/District Leader</td>
<td>8</td>
<td>14</td>
<td>-6</td>
<td>36</td>
<td>2.571429</td>
</tr>
<tr>
<td>Evaluative/School Administrator</td>
<td>19</td>
<td>14</td>
<td>5</td>
<td>25</td>
<td>1.785714</td>
</tr>
<tr>
<td>Evaluative/Classroom Teacher</td>
<td>7</td>
<td>14</td>
<td>-7</td>
<td>49</td>
<td>3.5</td>
</tr>
<tr>
<td>Predictive/District Leader</td>
<td>8</td>
<td>22</td>
<td>-14</td>
<td>196</td>
<td>8.909091</td>
</tr>
<tr>
<td>Predictive/School Administrator</td>
<td>17</td>
<td>22</td>
<td>-5</td>
<td>25</td>
<td>1.136364</td>
</tr>
<tr>
<td>Predictive/Classroom Teacher</td>
<td>39</td>
<td>22</td>
<td>17</td>
<td>289</td>
<td>13.13636</td>
</tr>
</tbody>
</table>

\[ \chi^2 = \sum \frac{(fo-fe)^2}{fe} = 39.39 \]
39.39 with the chi-square distribution value for 6 degrees of freedom, 16.81 (p= 0.01), and see that our calculated chi-square exceeds this number. Therefore, we determine that the probability of observing our obtained chi-square of 39.39 is less than 0.01, and is equal to our alpha of .01. We can reject the null hypothesis that there is no difference in the perceived benefit of interim assessments among the different roles. Thus, we conclude that in the population from which our sample was drawn, perceived benefit does vary by role.

Because a significant difference exists between roles for perceived benefit, pairs of groups are then compared in an attempt to identify which groups are significantly different from one another (see Table 30).

**District Leader and School Administrator**

When analyzing district leader and school administrator roles, we compare our calculated chi-square of 21.19 with the chi-square distribution value for 3 degrees of freedom, 16.27 (p= 0.001), and see that our calculated chi-square does exceed this number. Therefore, we determine that the probability of observing our obtained chi-square of 21.19 is less than 0.001, and less than our alpha of .01. We can reject the null hypothesis that there is no difference in the perceived benefit of interim assessments between district leaders and school administrators. Thus, we conclude that in the population from which our sample was drawn, perceived benefit does vary between district leaders and school administrators.

**District Leader and Classroom Teacher**

When analyzing district leader and classroom teacher roles, we compare our calculated chi-square of 36.40 with the chi-square distribution value for 3 degrees of freedom, 16.27 (p= 0.001), and see that our calculated chi-square exceeds this number. Therefore, we determine that the probability of observing our obtained chi-square of 36.40 is less than 0.001, and less than our alpha of .01.
Table 30

*Additional Chi-Square Analysis for Perceived Benefit between Three Roles*

<table>
<thead>
<tr>
<th>Research Question</th>
<th>Role</th>
<th>Chi-Square</th>
<th>Df</th>
<th>Sig.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research Question 3: Perceived Benefit</td>
<td>District Leader and School Administrator</td>
<td>21.1887</td>
<td>3</td>
<td>***0.001</td>
</tr>
<tr>
<td></td>
<td>District Leader and Classroom Teacher</td>
<td>36.40038</td>
<td>3</td>
<td>***0.001</td>
</tr>
<tr>
<td></td>
<td>School Administrator and Classroom Teacher</td>
<td>21.19742</td>
<td>3</td>
<td>***0.001</td>
</tr>
</tbody>
</table>

*Note.* The False Discovery Rate adjustment was applied. All p-values were significant even with the more stringent criteria.
alpha of .01. We can reject the null hypothesis that there is no difference in the perceived benefit of interim assessments between district leaders and classroom teachers. Thus, we conclude that in the population from which our sample was drawn, perceived benefit does vary between district leaders and classroom teachers.

**School Administrator and Classroom Teacher**

When analyzing school administrators and classroom teacher roles, we compare our calculated chi-square of 21.20 with the chi-square distribution value for 3 degrees of freedom, 16.27 (p= 0.001), and see that our calculated chi-square exceeds this number. Therefore, we determine that the probability of observing our obtained chi-square of 21.20 is less than 0.001, and less than our alpha of .01. We can reject the null hypothesis that there is no difference in the actual use of interim assessments between school administrators and classroom teachers. Thus, we conclude that in the population from which our sample was drawn, actual use does vary between school administrators and classroom teachers.

**Summary of Findings**

As a collective group, survey respondents showed dominance in the Instructional category for intended purpose, actual use, and perceived benefit of interim assessments on student achievement. However, when results were parsed by district, additional dominant categories emerged. For example, though most districts showed dominance in one category, specifically Instructional, respondents in Wake and Person County showed dominance across all four categories for intended purposes for using interim assessments. While most districts showed dominance for Instructional use of interim assessment data, respondents in Person and Warren showed strong dominance for Evaluative uses of data including the evaluation of teacher quality. Between 50 and 80% of Harnett and Warren County respondents showed strong dominance for
Instructional benefits for using interim assessments, whereas several other districts felt that interim assessments offered more Predictive and Evaluative benefits to their schools.

When results were compared across roles, a statistically significant difference was found between the responses of district leaders, school administrators and classroom teachers. The results clearly indicate that within the sample population surveyed, a person’s response to questions regarding the intended purpose, actual use, and perceived benefit of interim assessment is related to their role within the district or school. The next chapter will include an interpretation of the findings and the conclusions and implications of those findings.
CHAPTER FIVE: SUMMARY AND DISCUSSION

The purpose of this study was to examine how district-led interim assessments are currently being used in several North Carolina school districts. Specifically, the study explored the intended purpose, actual use, and perceived benefit of interim assessments on student achievement. In addition, this study looked at how people serving in specific roles within a district differed in their views of interim assessment purposes, use, and benefits. The previous chapter presented the results of the statistical analysis of data collected via an online survey of 103 respondents from 8 districts in North Carolina. This chapter summarizes the findings of the study and the meaning of the results for each research question and then discusses their implications for state educational policymakers and school district leadership. This chapter concludes with suggestions for future research.

Research Question 1

*What are the intended purposes for implementing district-led interim assessments: evaluative, predictive, instructional, multiple purposes, or other?*

Based on the study results, the majority of North Carolina school districts in the study are using interim assessments for instructional purposes with an expectation of using the test results to inform teaching and learning by identifying student and classroom strengths and weaknesses toward curricular objectives, and to determine the effectiveness of classroom teaching practices and strategies (CCSSO, 2008). The findings from this study were consistent with previous research studies cited in Chapter 2 wherein interim assessments used for instructional purposes should provide results that are aligned to content standards and instructional units and refer to specific instructional improvements. As one classroom teacher responded in the survey,
“We use interim assessments in order to assess what skills are mastered, and what students need remediation. It is also used by our grade level to discern what teachers are using methods that are more effective. These teachers often lead remediation planning and share their lesson ideas and strategies. It allows us to pinpoint our student strengths and weaknesses in a format similar to end of the year assessments, and provide additional interventions.” (CT 80)

Although reported less often than other subscale measures within the Instructional category, the study found that districts also expect interim assessments to offer insights into the conceptual understandings of the students. This supports best practices for instructional use of interim assessments as Goertz et al. (2009) found that “teachers who assessed for conceptual understanding were more likely to use instructional change strategies than those who did not (Goertz et al., 2009).” As reflected by a classroom teacher in the survey,

“If students perform well then you know what is being taught is also being learned. If assessments do not reflect that students have mastered the content then it allows for teachers to evaluate what was taught and why students may not have gotten it.” (CT 75)

The study revealed that interim assessments were often given for two or more purposes simultaneously. Particularly common was the use of interim assessments for both Instructional and Predictive reasons. For example, several respondents in the study stated that they implement interim assessments to predict performance on the End-of-Grade summative state tests and to give teachers data to help modify instructional strategies and interventions. As one school administrator stated,

“Interim assessments are designed to give teachers, the school, and the school system information about students' academic progress and if they are "on track" in being
prepared for summative testing. This information may be used by the teachers to inform their instruction, although it is not actually designed for that purpose.” (SA 18)

As stated by a district leader,

“Teachers can then use the results to adjust their instruction and pacing. Teachers can also compare their students' performance with that of other teachers' students and have conversations about teaching methods that are more or less effective for students. Of course, we also use this information to know whether or not students are on track toward success with state end-of-grade or end-of-course tests.” (DL 46)

The survey results revealed some instances where districts were using interim assessments for three or more purposes. For example, one classroom teacher stated,

“Interim assessments (benchmarks) are used in our county for various reasons. Reasons include: assess student mastery, ensuring pacing is right, practice for standardized state testing, and ranking purposes in terms of how well over all each school performed compared to others within the district and the district as a whole. In some instances, interim assessments are also used to evaluate teacher performances depending on administrative roles and who has fullfilled those roles.” (CT 91)

Experts agree that the trend for utilizing one assessment for multiple purposes is on the rise due to budget and time constraints within the school year (Burch, 2010). However, experts also warn that “the assessment may only fulfill secondary purposes if certain factors associated with a primary purpose do not constrain other uses (Perie et al., 2009).” This may impact the predictive validity of the interim assessment instrument if the test is not designed intentionally for a particular purpose. An important additional step, as recommended by Perie et al., is “to
check not only whether the assessment is being used for its intended purposes, but to check the quality with which it meets those purposes.”

**Research Question 2**

*What are the actual uses of district-led interim assessments within the district including testing instruments, data analysis, and professional development?*

Based on the results of the study, most districts report Instructional or a combination of Instructional and Predictive uses of interim assessment data. As reported by one classroom teacher,

“Data from interim assessments is used to track student progress on specific objectives, to form Team Time groups to provide extension and re-teaching of a skill, as well as to predict a student's performance on the End of Grade test.” (CT 88)

The testing instruments utilized by the study districts appear to support the use of interim assessment data in Instructional and Predictive ways. Test results are received quickly (within a week or sooner) and scores are reported at the appropriate level for use by classroom teachers to modify instruction (student, class, and grade level scores). However, interim assessments among the study districts are given almost exclusively as quarterly benchmarks, with administration only 3 to 4 times per school year. This low frequency of administration can lessen the impact of “cycles of instructional inquiry” due to the large duration of time between the delivery of instruction and that of the assessment (Hamilton, Halverson, Jackson, Mandinach, Supovitz, & Wayman, 2009).

Several study districts reported the Instructional use of data through collaborative work sessions in Professional Learning Communities (PLC) where teachers and school administrators meet to analyze interim assessment results, identify academic areas of concern, and plan
interventions at the school, grade, class, and student levels. As one school administrator stated, “We are able to target specific interventions based on the data and re-group when necessary to improve student outcomes.” (SA 74) As one district leader quoted, “Teachers and administrators are able to track student progress and determine the effectiveness of daily instruction.” (DL 12)

In addition to Instructional use, over half of all respondents stated that they use interim assessment data for Predictive purposes to “determine readiness for state-wide testing.” Consistent with the findings for Research Question 1, districts are expecting one set of interim assessment results to serve multiple uses. When this expectation exists, there is a more likely chance that an assessment will be used for something other than what it was built to do. For example, an assessment built for predictive purposes must go through strict statistical analyses to ensure a high rate of predictive validity. According to a 2010 technical study on interim assessments, Li et al stated,

“Correlations between interim assessment scores and statewide assessment scores should be relatively high; and the scores report should focus on predicted proficiency levels on statewide assessments (Li et al., 2010).”

If an assessment meets the needed predictive criteria, it will most likely fall short in providing teachers with in-depth information regarding performance on specific curricular objectives; a key component to addressing the learning needs of struggling students. The study results support this notion as less than half of all study districts provide classroom teachers with score reports “labeled with the corresponding curricular objectives/standards” or the “question characteristics such as difficulty level, thinking skill, and key.”

Results of the study show that the professional development opportunities provided to classroom teachers in relation to interim assessments are consistent with Instructional uses. The
majority of respondents received training on how to analyze data to identify learning gaps. These findings are supported by the recommendations cited in Chapter 2 regarding the importance of providing professional development for teachers on how to analyze data to improve student learning. Young and Kim (2010) found that in order to effectively analyze the plethora of data available from interim assessments, teachers need professional development in which they learn strategies for how to approach the various types of reports, graphs, charts and tables in which the results are graphically displayed. Without this training, teachers may be unable to access the information necessary to clearly see the connection between the data and how it can impact their daily classroom practices. As stated by one teacher in the study,

“Last year, no one really used the assessment data. The administration talked about it in a brief Leadership Team meeting, but nothing further was done. Though we are told to use it, teachers receive no training on how to use that data to inform classroom instruction.” (CT 85)

To make this feedback useful, teachers need to know how it relates back to their instruction, student learning progressions, and the specific content being measured (Goertz et al., 2009; Heritage, 2007). One district leader in the study provided this example of connecting data directly to instruction:

“We at the district level review the interim assessment results more globally to consider which specific goals are weakest for considerations about professional development. For example, we noticed that district-wide, students were struggling with number sense in math and with inferencing in reading. In response, we've brought that trend to teachers' attentions and provided them with instructional resources such as sample video lessons that get at these skills.” (DL 46)
Research Question 3

What are the perceived benefits of district-led interim assessments on student achievement?

The districts who participated in the study are seeing a variety of benefits from interim assessments on student achievement. The majority of these benefits are Instructional, with respondents claiming that interim assessments are helping to improve the quality of instruction. Several districts credit interim assessments with creating large student achievement gains as measured on state summative tests. One district leader said,

“The primary benefits are improved instruction and greater student achievement. In schools that have fully embraced using data in professional learning communities, we have seen amazing growth in student achievement.” (DL 46)

Other interim assessment benefits reported in the study fell into the Multiple category, with a blend of Instructional and Predictive benefits as well as Instructional and Evaluative benefits. These findings suggest that districts are seeing side effects of interim assessments that were not intended as the primary purpose. For example, those districts reporting a combination of Instructional and Predictive benefits typically used the interim assessments to monitor progress and predict student performance on End-of-Grade tests but then took advantage of access to the data to help struggling students in areas of need. As one school administrator quoted,

“Since teachers and administrators have had indicators that give us an accurate reflection of how our students are performing and how they may perform on the state tests, we have been able to use such assessments to follow-up on student needs throughout the year.” (SA 39)
As stated previously, it is challenging for districts to create a test that can be beneficial for informing instruction as well as providing an accurate prediction of summative testing performance. Often, one purpose for building an assessment interferes with the ability for an assessment to perform effectively for a secondary purpose and side effects will surface when assessments are utilized beyond their intended purpose. When an assessment system “purports to fulfill too many purposes—especially disparate purposes—it rarely fulfills any purpose well (Perie et al., 2009).” This dilemma was evident in one school administrator’s comments:

“It can give an accurate prediction of how a student will perform on the EOG. However, I don’t think some teachers use the time to analyze the data in a way that can benefit the students. Results aren’t immediate, and it takes a great deal of time. When assessments are shorter and given more frequently, results can be more meaningful.” (SA 30)

Along with the Instructional benefits previously mentioned, evaluative benefits were also reported in the study by almost half of the respondents. Specifically, districts found that heightened accountability for teachers and administrators, tightened alignment to state curricular standards, and more efficient pacing of curricular topics were beneficial Evaluative outcomes of interim assessments. As reported by one district leader,

“Interim assessments contribute to the effective use of district pacing guides, help district and school administrators support the needs of individual schools/teachers, inform parents of student progress, and improve the overall teaching and learning process.” (DL, 22)
Research Question 4

How do perspectives differ among district leaders, school administrators, and teachers regarding the purpose, use and benefits of interim assessments?

Perhaps the most dramatic findings from this study surfaced when participant responses were compared based on their roles within the district. When results were analyzed across roles, a statistically significant difference was found between the responses of district leaders, school administrators and classroom teachers. The results clearly indicate that within the sample population surveyed, a person’s response to questions regarding the intended purpose, actual use, and perceived benefit of interim assessment is related to their role within the district or school.

Intended Purpose: District Leaders vs. Classroom Teachers

When asked about their intended purpose for implementing interim assessments, the largest difference was seen between district leaders and classroom teachers. The results showed that while district leaders clearly intended for interim assessments to be utilized for Instructional purposes, results were spread across all four categories for purpose among classroom teachers. The findings suggest that while district leaders are definitive in their intentions for interim assessments to inform and improve instruction, classroom teachers are less confident in their understanding of the reasons why interim assessments are mandated in their districts. As one district leader stated,

“Interim assessments are used in our county as formative assessments to measure student progress on curriculum objectives. The data provided from these assessments allow teachers to assess their instructional success and to develop remediation plans for students who are not at mastery level on identified objectives.” (DL 21)

As stated here in one teacher’s comments:
“Interim assessments (benchmarks) are used within our district for various reasons. Reasons include: assess student mastery, ensuring pacing is right, practice for standardized state testing, and ranking purposes in terms of how well over all each school performed compared to others within the district and the district as a whole. In some instances, interim assessments are also used to evaluate teacher performances depending on administrative roles and who has fulfilled those roles.” (CT 91)

This shows a lack of coherence among the various stakeholders involved in the successful implementation of a district initiative such as interim assessment administration. Having a strong theory of action that includes a coherent plan for implementation will ensure that the structures and systems that determine how things get done across the district are in place and the norms, values, and attitudes that drive behavior across the district are fully recognized (PELP, 2006).

**Actual Use: School Administrators vs. Classroom Teachers**

When questioned about how they use interim assessment data, the most significant difference was found between school administrators and classroom teachers. Classroom teachers utilize interim assessment results to inform their instruction and provide targeted interventions. For example, one teacher said, “I use benchmark data to set goals, allow for differentiation, and to group students for guided reading or math groups.” (CT 75)

In contrast, school administrators as well as district leaders reported using interim assessment data for Instructional, Predictive, and Evaluative purposes. A school administrator stated that interim assessment data is often analyzed in order to “track students' progress, to determine next steps, and to predict/establish trajectories.” (SA 18) As stated by a district leader, “Sometimes it's a "wake up call" for teachers on their effectiveness in the classroom.” (DL 27)
Teacher comments collected during the study revealed their perceptions on how school administrators use interim assessment data. From the viewpoint of one classroom teacher,

“The school I currently am teaching at has had benchmarks the last 3 years of my employment, and I have seen two different administrative viewpoints as to how they are used in terms of teacher effectiveness. One administrator felt your classroom data represented YOU as a teacher and how effective or ineffective you are. My current administrator holds a different view in that your data is to be used to help improve areas students need work in, but does not necessarily mean you are an ineffective teacher if it is lower than expected (thank goodness)!” (CT 91)

In response to the same question, a different teacher stated,

“We as teachers are now being held accountable for our interim assessments, which I believe to be interesting since it is supposed to help and guide instruction within the classroom. It used to be used only to see where your students needed extra help, but has now turned into a resource for evaluating teachers.” (CT 96)

**Perceived Benefit: District Leaders vs. Classroom Teachers**

When asked to identify the benefits of interim assessments on student achievement, the greatest difference was discovered between district leaders and classroom teachers. The majority of district leaders endorsed Instructional and Multiple benefits of interim assessments; with a combination of Instructional and Evaluative benefits making up the Multiple category. As one district leader mentioned,

“For the last five years we have seen a steady increase in proficiency across our district. Administrators are making more decisions based on our results from district and state assessments when it comes to teacher placement and retention.”(DL 26)
Another district leader quoted,

“The interim assessments have a standards-based approach which allows teachers, students, schools, and districts, to identify gaps in curriculum and instruction. Targeted corrective instruction can be provided to students with gaps in learning.” (DL 16)

In contrast, classroom teachers touted the Predictive benefits of interim assessments. Specifically, teachers felt that interim assessments helped the students to prepare for the End-of-Grade tests given at the state level for summative, high-stakes purposes. One teacher stated,

“Interim assessments give them a "preview" as to how the EOG will be (especially important for upcoming 3rd graders who will take it for the first time). The data is beneficial in tracking and monitoring student progress so that teachers, students, administrators, and parents are aware of their academic ability and what specific areas students show strengths and weaknesses in.” (CT 91)

A different classroom teacher endorsed interim assessments because “students are able to see the type of questions and the format of the state tests so they are more comfortable with testing. (CT 76)” Another teacher quoted, “It helps student to practice the stamina component of the test taking process. (CT 89)"

In summary, the findings strongly suggest a lack of coherence across the different roles regarding the purpose, use, and benefit of interim assessments on student achievement. Also, the results show that interim assessments are expected to fulfill multiple purposes, the data is being used in a variety of ways, and the perceptions of how they benefit students vary greatly within and across the various districts in North Carolina. The next section of this chapter provides a discussion of the implications of these findings.
Implications

The findings from this study have two major implications relevant to district leaders and state educational policymakers: the importance of making careful decisions about the purpose and use of interim assessments and the need for communicating a clear, coherent implementation plan consistent with the purpose.

The Mixed-Up Chameleon Effect

Eric Carle wrote a children’s book called “The Mixed-Up Chameleon” (Carle, 1984). In this book, the chameleon wants to be just like his animal friends like the elephant, flamingo, and giraffe instead of just a green chameleon. His wish comes true and he becomes all of these animals, rolled into one strange beast. Unfortunately, because he is trying to be all of these things all at the same time, he cannot do what he was intended to do, which is simply to be green and eat flies. From this study, the findings reveal that interim assessments are much like the mixed-up chameleon. By trying to be all types of assessments (formative, interim, summative), for all types of purposes (instructional, evaluative, predictive), it cannot do what it was intended to do with much success (improve student achievement). Unfortunately, the misuse of interim assessments is a reality in many districts in North Carolina, as evidenced by the results of this study. For example, within one North Carolina district, the interim assessment was given for the purpose of informing instruction, but the data was used to evaluate the pacing guides, and the benefits were viewed as optimal for preparing students for the EOG. This is a clear example of why it is necessary for districts to develop a clear theory of action for the use of interim assessments.
Making Careful Decisions about the Purpose for Interim Assessments

The Interim Assessment Validity Framework created by Perie, Marion, and Gong (2010) offers a conceptual theory of action related to the use of interim assessment for improved student achievement. The framework suggests that it is essential to first identify the intended purpose of interim assessment use and then to implement specific instruments, processes and professional development explicitly aligned to this purpose. The testing instrument must be built with a purpose in mind in order to have construct validity. In other words, does it appropriately measure the desired content, knowledge, or skill set? Without a clear understanding of what needs to be measured in a testing instrument, it is impossible to create a valid test. Having a clear purpose will also ensure that the data is utilized in such a way that the results can be accessed and understood by the audience for which it was intended.

If it is to be used by teachers to inform classroom instruction, then the purpose of the assessment needs to be considered during the test creation to ensure that the test items measure content that has already been taught. The test results should then communicate performance on these content standards in such a way that the teacher can connect the data back to specific conceptual understandings and modify instruction accordingly. If it is to be used by school administrators to evaluate teacher effectiveness, then a growth model will need to be developed along with a set of summative interim assessments to determine the extent of student progress while under the instruction of a particular classroom teacher. If various roles in the district wish for an assessment that can predict student performance on the end-of-year state summative tests, then the interim assessments must be constructed with a high level of predictive validity and showing a strong correlation between the interim assessment test forms and the summative instrument. However, the trade-off for having an interim assessment with high predictive validity
is that data will be displayed in broad, global terms rather than in a specific, instructionally-sensitive manner desired by those with instructional intentions. Therefore, it is recommended that district leaders and state educational policymakers spend adequate time and resources discussing the reasons for interim assessment implementation. If the reasons fall beyond what an interim assessment can do with great success, then an alternate strategy might be more appropriate.

If the reason for implementation can be realistically accomplished through interim assessment administration, then the next step would be to determine the process for data analysis, including the audience, time allotted, analysis methods, and the necessary professional development. In addition, it is essential for district leaders and state educational policymakers to include an evaluation tool within the implementation process in order to determine if the instrument and program elements performed as expected. An effective evaluation in the current state of interim assessment usage would be difficult because the testing instruments are not used as they were intended. Therefore, it is critical to determine the sole purpose for interim assessment use and then actively encourage the appropriate use of the instrument and resulting data through strong communication and aligned professional development opportunities. Only then can the interim assessment be evaluated as effective or not in improving student achievement.

Lost in Translation

A popular children’s game, “Telephone,” is played to show how one message can change as it is being passed from one person to another. With each person, the message gets increasingly modified until the last person reports a message that is completely different from the original. This game illustrates how messages can be “lost in translation.” The incidence of translation loss
is increased by the number of people involved and the varying ability for those involved to understand and interpret what they are hearing. The “telephone” phenomenon exists in the world of education each day as new initiatives are created at the state level, mandated at the district level, enforced at the school level, and implemented at the classroom level. Along the way, many of the ideas and theories of improvement are “lost in translation” from one role to another. The implementation of interim assessments is a good example of an initiative spawned by the State Board of Education, mandated at the district level, and then expected to be fully realized at the school and classroom level. As clearly indicated in findings for Research Question 4 of this study, the message was significantly changed along the way. There are two culprits for this changed message and they are similar to the “telephone” game. First, as more people are added to the line of communication, the message becomes more vulnerable to misinterpretation. Second, those involved have varying abilities and experiences that can impact understanding and interpretation of the message. This research study revealed a break down in the correct interpretation of the mandate to include interim (benchmark) assessments as one of several district initiatives to improve student achievement. The problem was not in the concept of interim assessment but rather in the loose interpretation of what an interim assessment should do, how it can be done, and what to expect when it is done. With no solid definition for interim assessments, a wide-open policy for adopting several different types of assessment instruments, a plethora of data streams coming into the schools, and a vague understanding of how to use the data, schools were left to their own interpretation of what the mandate would look like in their own buildings. Therefore, each school used the interim assessment results in different ways, both across the various districts and within their own districts and schools. In order to salvage the idea of interim assessments as a method for improving student achievement in North Carolina
schools, it is apparent that state educational policymakers and district leaders need to come
together to create a plan for how to implement them in a more coherent manner. This plan needs
to be a high-priority item because in 2014-15, all 115 school districts in North Carolina will be
administering online district-wide interim assessments (NCDPI, 2011a). With 1.4 million
students, 95,000 teachers, 2,500 principals, and 1,000 district leaders, the NC DPI has a long line
of people to help carry the correct message.

**Communicating a Clear, Coherent Implementation Plan**

Adapted from Tushman and O’Reilly’s Congruence Model (2002), the PELP Coherence
Framework helps leaders to identify the key elements that support a district-wide improvement
strategy and to bring these elements into a coherent and integrated relationship. District leaders
can utilize this framework to create strategies that support improving student performance across
the entire district (PELP, 2006). Viewing interim assessment use through the PELP lens can
provide a common language with which to discuss key elements that are present or missing from
the strategy implementation across the district. Three important elements should be thoroughly
discussed when developing a strategy for implementing interim assessments: the alignment
between the use of interim assessment and the instructional core containing teacher’s knowledge,
students’ engagement, and content, the belief in the theory of change that will occur when
implementing interim assessments in the district, and the coherence within and across the actions
taken to implement interim assessment.

State and district leaders should connect the use of interim assessment with the
instructional core which includes teacher’s knowledge, students’ engagement, and content. A
theory of action should be created and shared so that stakeholders know the causal relationship
between the actions and the desired outcomes. In this case, districts should develop a theory of
action showing clear alignment between strategy and outcome. By connecting to the instructional core, everyone is on the same page because the goal of all educational stakeholders should center on strong instruction, high levels of learning, and rigorous curriculum.

By developing a theory of action (sometimes called a theory of change) and sharing it with all stakeholders, belief in the strategy is strengthened because those involved can clearly see the connection. Once a strategy is developed, then the activities and programs used to implement the strategy must also be in alignment. In the case of interim assessments, districts should work with stakeholders to decide which testing instrument, data analysis methods, and evaluation tools should be adopted. Each stakeholder also needs to know their role throughout the implementation process. Districts need to select effective communication methods that will ensure that principals and teachers from every school understand and embrace the plan for interim assessment implementation. Also, district should consider the norms, values, and attitudes that drive behavior across the district, the structures and system in place that determine how things get done across the district, the available resources necessary to implement interim assessments, and external factors that may impact the performance of the interim assessments.

In summary, the implications of this study for state educational policymakers and district leadership highlight the importance of carefully selecting one purpose, developing activities and programs that support this purpose, and communicating with stakeholders in a coherent manner throughout the implementation process. By following these recommendations, interim assessments may prove to be a powerful strategy for increasing student achievement. At minimum, it will allow for a fair evaluation of interim assessments as a viable tool for school improvement.
Figure 1. The PELP Coherence Framework (PELP, 2006).
Limitations of the Research Study

This study provided preliminary data on the use of interim assessments in North Carolina schools. From this study, we can conclude that the majority of districts in North Carolina are using interim assessments for Instructional purposes, implementing interim assessment instruments that support Instructional uses, and seeing Instructional benefits from the implementation of interim assessments. Because this study only surveyed 8 of the 115 school districts in North Carolina, the findings cannot be generalized to the greater population of districts in the state. Of the eight districts that participated in the study, only five districts had representation from all three roles. Therefore, a full comparison of all districts was not possible.

An additional limitation of the research study is the low response rate to the online survey utilized for data collection. Out of 350, only 103 respondents, or 29% of the recruited sample, submitted a completed survey. Although the respondents represented the majority of the districts recruited, the actual sample and the intended sample differed in the proportion of respondents by role. The intended sample included 3 district leaders, 6 school administrators, and 18 classroom teachers per district. When adjusted to reflect the actual number of districts participating, the intended sample should have included 216 respondents, with 24 districts leaders (11%), 48 school administrators (22%), and 144 classroom teachers (67%). The actual numbers were much lower, with only 13 district leaders (13%) and 30 classroom teachers (29%) responding. The number of school administrators who completed the survey was higher than intended, with 60 respondents (58%) completing the survey.

Recommendations for Further Research

Additional research studies are needed in order to address other pertinent elements of interim assessment use. In addition to finding the differences across three roles in a district, it
would be helpful to compare the responses from one individual regarding their intended purpose, actual use, and perceived benefits using similar statistical tests such as Chi-Square. This information would validate findings from this study regarding the lack of coherence during implementation of interim assessments.

Qualitative research to delve deeper into teachers’ data analysis practices using interim assessment data from a variety of purposes would be an important addition to the research base as it would show how different purposes for interim assessments require different types of data analysis. Teacher interviews, observations of data team meetings, and artifacts of data analysis methods would give a clear picture of these practices which could be replicated by other districts using interim assessments for similar purposes.

Case study research to highlight interim assessment practices in one or two North Carolina schools would allow for a more thorough and connected view of interim assessment use in action. This type of evidence may be useful if a district is looking for ways to implement interim assessments in their own school without having to use trial and error. Having a model to use will increase the likelihood of replicating best practices and avoiding potential pitfalls.

There is limited empirical evidence on the impact of interim assessments on student achievement. This type of research would help to answer the question of whether or not interim assessments are a valid strategy for improved student achievement. However, this research question poses several challenges including the issue of external variables interfering with finding statistical independence or correlation. External variables include instructional interventions, teacher effectiveness, and testing instrument variations. With exemplary research design and control of external variables, there is sufficient evidence to suggest that this type of
research could be conducted in North Carolina schools due to the high usage of interim assessments across the state.

**Conclusion**

This study provided preliminary data on the use of interim assessments in North Carolina schools. Specifically, the study addressed the intended purposes, actual uses, and perceived benefits of interim assessments on student achievement from the perspectives of district leaders, school administrators, and classroom teachers. Quantitative research methodologies were used in order to describe the phenomena of interim assessment use in a sample of North Carolina school districts. An online survey was utilized to collect responses, results were analyzed through quantitative methods, and findings were presented using descriptive statistics.

The findings revealed that interim assessments were given for Instructional purposes, data analysis supported Instructional use, and the benefits of interim assessments were Instructional in nature. However, when results were parsed by district, additional dominant categories emerged. Specifically, several districts showed dominance in the Multiple category suggesting a wide variety of purposes, uses, and benefits within the same district. When results were compared across roles, a statistically significant difference was found between the responses of district leaders, school administrators and classroom teachers. The results clearly indicate that within the sample population surveyed, a person’s response to questions regarding the intended purpose, actual use, and perceived benefit of interim assessment is related to their role within the district or school.

The findings from this study have two major implications relevant to district leaders and state educational policymakers: the importance of making careful decisions about the purpose and use of interim assessments and the need for communicating a clear, coherent implementation
plan consistent with the purpose. Future research studies on the use of interim assessments could include a comparison of responses from one individual regarding their intended purpose, actual use, and perceived benefits, qualitative research on data analysis methods aligned to specific purposes, case studies showcasing schools in North Carolina using interim assessments for a variety of purposes, and quantitative research studies to determine whether interim assessments can be correlated to improved student achievement.
REFERENCES


Perie, M., Marion, S., & Gong, B. (2006). Interim assessments. Presentation at the Formative Assessment for Students and Teachers (FAST) State Collaborative on Assessment and Student Standards (SCASS) Meeting, Austin, TX, October 2006.


Popham, J. W. (2000). Big change questions "Should large-scale assessment be used for accountability?" Answer: Depends on the assessment, silly! *Journal of Educational Change, 1*, 283-289


Rowan, B., Correnti, R., & Miller, R. J. (2002). What large-scale, survey research tells us about teacher effects on student achievement: Insights from the Prospects study of elementary schools. Teachers College Record, 104(8), 1525-1567.


APPENDIX A: QUESTIONNAIRE

ECU Doctoral Research Study: Interim Assessment Questionnaire

Thank you for participating in this study. Your responses will be confidential and used exclusively for research purposes. Your responses are very important so please answer each question thoroughly and thoughtfully. I appreciate your input!

* Required question

1) Please select the school district where you are currently employed. * Check one

- Chatham
- Durham
- Franklin
- Granville
- Harnett
- Johnston
- Lee
- Moore
- Orange
- Person
- Vance
- Wake
- Warren

2) Which best describes your current role? * Check one

- District Leader (i.e. Superintendent, Assistant Superintendent, Director, Coordinator)
- School Administrator (i.e. Principal, Assistant Principal, Instructional Coach)
- Classroom Teacher (i.e. 4th grade teacher, Algebra teacher)
Purpose for Administering District Interim Assessments (i.e. Benchmarks or Quarterly Assessments)
3) Why are district-led interim assessments given in your district or school? * Check ALL that apply.

- Determine student mastery of content
- Predict performance on state-wide tests
- Evaluate teacher effectiveness
- Provide specific feedback to teachers and students
- Practice for state-wide testing
- Monitor curriculum coverage and pacing
- Provide insight into students' conceptual understanding
- Track progress toward state test proficiency
- Summarize school and district achievement data
- Other: 

4) Explain the purpose of using interim assessments in your district. * Enter your response in the box below.

The Characteristics of the Testing Instrument (i.e. assessment tool/system)

5) How often are district interim assessments administered? * Select ONE

- Weekly
- Monthly
- Quarterly
- Two or Three Times per Year
- Once per Year
6) Which best describes how interim assessment scores are reported? * Check ALL that apply

- at the district level
- at the school level
- at the grade level
- at the class level
- at the student level
- labeled with the corresponding curricular objectives/standards
- labeled with the question characteristics such as difficulty level, thinking skill, and key

7) When do you receive scores from the district interim assessment(s)? * Select ONE

- instantly or the next day
- between two and seven days
- in one month
- after two months or more
- I do not receive the scores

**Interim Assessment Data Use**

8) How is the data from your district interim assessment(s) used? * Check ALL that apply

- Set goals and get/give feedback.
- Inform classroom instruction
- Evaluate teachers
- Predict state test scores
- Differentiation and flexible grouping
- Determine readiness for state-wide testing
- Determine professional development needs
- Student placement into specific programs, courses, or grade levels
- Tracking AYP sub-group performance
- Other: ____________________________________
9) Describe how interim assessment data is used in your district or school. * Enter your response in the box below.


10) Which professional development or training have you received in relation to district interim assessments? * Select ALL that apply

- Analyzing Data to Identify Learning Gaps
- Goal Setting for Academic Growth for Individuals or Groups
- Aligning Curriculum Across the School or District
- Mock Test Administration
- Analyzing Data to Determine Needed Resources
- Improving Content Knowledge and Instructional Strategies
- Using Data to Identify High Risk Students prior to EOG/EOC testing
- Analyzing Data to Predict Student Performance on State Tests
- Analyzing Data for Student Placement
- Other: ______________________________
Benefits of District Interim Assessments on Student Achievement

11) In your opinion, what are the benefits of district interim assessments on student achievement in your district or school? * Select ALL that apply.

- Accurate prediction of student performance on state tests
- Improved quality of instruction
- More efficient pacing of curricular topics
- Increased student achievement on state tests
- Tighter alignment to state curriculum standards
- Tracking growth toward proficiency on state tests
- Heightened accountability for teachers and administration
- Increased emphasis on higher level thinking skills
- Encourages student reflection and self-assessment
- Other: __________________________

12) Describe the benefits of district interim assessments on student achievement in your district or school. * Enter your response in the box below.

13) Would you be willing to answer a few additional questions about interim assessments through a short telephone interview?

- Yes
- No

If yes, please provide the best telephone number to contact you in the box provided.
School Administrators Only: Teacher Recommendations

Please reflect on the questions that you have answered and determine three to five teachers from your school who would be most appropriate for responding to this questionnaire. These teachers must have participated in a district interim assessment administration with their students in order to sufficiently answer the questions.

Email Address: Teacher #1

Email Address: Teacher #2

Email Address: Teacher #3

Email Address: Teacher #4

Email Address: Teacher #5

Thank you for completing the questionnaire!
### APPENDIX B: QUESTIONNAIRE ANALYSIS

<table>
<thead>
<tr>
<th>Research Question Number</th>
<th>Survey Question Number</th>
<th>Description</th>
<th>KEY</th>
<th>Research Question Number</th>
<th>Survey Question Number</th>
<th>Description</th>
<th>KEY</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td>1.00</td>
<td>Admin</td>
<td>1 through 13</td>
<td>2</td>
<td>8.30</td>
<td>Use</td>
<td>Evaluative</td>
</tr>
<tr>
<td>4</td>
<td>2.00</td>
<td>Differences</td>
<td>1, 2, 3</td>
<td>2</td>
<td>8.40</td>
<td>Use</td>
<td>Predictive</td>
</tr>
<tr>
<td>1</td>
<td>3.10</td>
<td>Purpose</td>
<td>Instructional</td>
<td>2</td>
<td>8.50</td>
<td>Use</td>
<td>Instructional</td>
</tr>
<tr>
<td>1</td>
<td>3.20</td>
<td>Purpose</td>
<td>Predictive</td>
<td>2</td>
<td>8.60</td>
<td>Use</td>
<td>Predictive</td>
</tr>
<tr>
<td>1</td>
<td>3.30</td>
<td>Purpose</td>
<td>Evaluative</td>
<td>2</td>
<td>8.70</td>
<td>Use</td>
<td>Evaluative</td>
</tr>
<tr>
<td>1</td>
<td>3.40</td>
<td>Purpose</td>
<td>Instructional</td>
<td>2</td>
<td>8.80</td>
<td>Use</td>
<td>Evaluative</td>
</tr>
<tr>
<td>1</td>
<td>3.50</td>
<td>Purpose</td>
<td>Predictive</td>
<td>2</td>
<td>8.90</td>
<td>Use</td>
<td>Predictive</td>
</tr>
<tr>
<td>1</td>
<td>3.60</td>
<td>Purpose</td>
<td>Evaluative</td>
<td>2</td>
<td>8.10</td>
<td>Use</td>
<td>Other</td>
</tr>
<tr>
<td>1</td>
<td>3.70</td>
<td>Purpose</td>
<td>Instructional</td>
<td>2</td>
<td>9.00</td>
<td>Use</td>
<td>Open-Ended</td>
</tr>
<tr>
<td>1</td>
<td>3.80</td>
<td>Purpose</td>
<td>Predictive</td>
<td>2</td>
<td>10.00</td>
<td>Use</td>
<td>Instructional</td>
</tr>
<tr>
<td>1</td>
<td>3.90</td>
<td>Purpose</td>
<td>Evaluative</td>
<td>2</td>
<td>10.20</td>
<td>Use</td>
<td>Instructional</td>
</tr>
<tr>
<td>1</td>
<td>4.00</td>
<td>Purpose</td>
<td>Open-Ended</td>
<td>2</td>
<td>10.40</td>
<td>Use</td>
<td>Predictive</td>
</tr>
<tr>
<td>2</td>
<td>5.10</td>
<td>Use</td>
<td>Instructional</td>
<td>2</td>
<td>10.50</td>
<td>Use</td>
<td>Evaluative</td>
</tr>
<tr>
<td>2</td>
<td>5.20</td>
<td>Use</td>
<td>Instructional</td>
<td>2</td>
<td>10.60</td>
<td>Use</td>
<td>Instructional</td>
</tr>
<tr>
<td>2</td>
<td>5.30</td>
<td>Use</td>
<td>Evaluative/Predictive</td>
<td>2</td>
<td>10.70</td>
<td>Use</td>
<td>Predictive</td>
</tr>
<tr>
<td>2</td>
<td>5.40</td>
<td>Use</td>
<td>Evaluative/Predictive</td>
<td>2</td>
<td>10.80</td>
<td>Use</td>
<td>Predictive</td>
</tr>
<tr>
<td>2</td>
<td>5.50</td>
<td>Use</td>
<td>Evaluative/Predictive</td>
<td>2</td>
<td>10.90</td>
<td>Use</td>
<td>Evaluative</td>
</tr>
<tr>
<td>2</td>
<td>6.10</td>
<td>Use</td>
<td>Evaluative/Predictive</td>
<td>2</td>
<td>10.10</td>
<td>Use</td>
<td>Other</td>
</tr>
<tr>
<td>2</td>
<td>6.20</td>
<td>Use</td>
<td>Evaluative/Predictive</td>
<td>3</td>
<td>11.00</td>
<td>Benefit</td>
<td>Predictive</td>
</tr>
<tr>
<td>2</td>
<td>6.30</td>
<td>Use</td>
<td>Instructional/Evaluative</td>
<td>3</td>
<td>11.20</td>
<td>Benefit</td>
<td>Instructional</td>
</tr>
<tr>
<td>2</td>
<td>6.40</td>
<td>Use</td>
<td>Instructional/Evaluative</td>
<td>3</td>
<td>11.30</td>
<td>Benefit</td>
<td>Evaluative</td>
</tr>
<tr>
<td>2</td>
<td>6.50</td>
<td>Use</td>
<td>Instructional/Predictive</td>
<td>3</td>
<td>11.40</td>
<td>Benefit</td>
<td>Predictive</td>
</tr>
<tr>
<td>2</td>
<td>6.60</td>
<td>Use</td>
<td>Instructional/Evaluative</td>
<td>3</td>
<td>11.50</td>
<td>Benefit</td>
<td>Evaluative</td>
</tr>
<tr>
<td>2</td>
<td>6.70</td>
<td>Use</td>
<td>Instructional/Evaluative</td>
<td>3</td>
<td>11.60</td>
<td>Benefit</td>
<td>Predictive</td>
</tr>
<tr>
<td>2</td>
<td>7.10</td>
<td>Use</td>
<td>ALL</td>
<td>3</td>
<td>11.70</td>
<td>Benefit</td>
<td>Evaluative</td>
</tr>
<tr>
<td>2</td>
<td>7.20</td>
<td>Use</td>
<td>ALL</td>
<td>3</td>
<td>11.80</td>
<td>Benefit</td>
<td>Instructional</td>
</tr>
<tr>
<td>2</td>
<td>7.30</td>
<td>Use</td>
<td>Evaluative/Predictive</td>
<td>3</td>
<td>11.90</td>
<td>Benefit</td>
<td>Instructional</td>
</tr>
<tr>
<td>2</td>
<td>7.40</td>
<td>Use</td>
<td>Evaluative/Predictive</td>
<td>3</td>
<td>11.10</td>
<td>Benefit</td>
<td>Other</td>
</tr>
<tr>
<td>2</td>
<td>7.50</td>
<td>Use</td>
<td>Evaluative/Predictive</td>
<td>3</td>
<td>12.00</td>
<td>Benefit</td>
<td>Open-Ended</td>
</tr>
<tr>
<td>2</td>
<td>8.10</td>
<td>Use</td>
<td>Instructional</td>
<td>N/A</td>
<td>13.00</td>
<td>Admin</td>
<td>Email Addresses</td>
</tr>
<tr>
<td>2</td>
<td>8.20</td>
<td>Use</td>
<td>Instructional</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
APPENDIX C: FIGURES

Intended Purpose Summary

- INSTRUCTIONAL: 45%
- MULTIPLE: 36%
- EVALUATIVE: 5%
- PREDICTIVE: 14%

Intended Purpose by District
Perceived Benefits Summary

- INSTRUCTIONAL: 43%
- PREDICTIVE: 22%
- EVALUATIVE: 14%
- MULTIPLE: 21%

Perceived Benefit by District

<table>
<thead>
<tr>
<th>District</th>
<th>INSTRUCTIONAL</th>
<th>MULTIPLE</th>
<th>EVALUATIVE</th>
<th>PREDICTIVE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Harnett</td>
<td>84</td>
<td>0</td>
<td>8</td>
<td>8</td>
</tr>
<tr>
<td>Johnston</td>
<td>30</td>
<td>15</td>
<td>20</td>
<td>35</td>
</tr>
<tr>
<td>Person</td>
<td>33</td>
<td>11</td>
<td>35</td>
<td>25</td>
</tr>
<tr>
<td>Wake</td>
<td>45</td>
<td>9</td>
<td>24</td>
<td>43</td>
</tr>
<tr>
<td>Warren</td>
<td>25</td>
<td>25</td>
<td>25</td>
<td>50</td>
</tr>
</tbody>
</table>
### Intended Purpose by Role

<table>
<thead>
<tr>
<th>Role</th>
<th>INSTRUCTIONAL</th>
<th>MULTIPLE</th>
<th>EVALUATIVE</th>
<th>PREDICTIVE</th>
</tr>
</thead>
<tbody>
<tr>
<td>District Leader</td>
<td>46</td>
<td>0</td>
<td>8</td>
<td>52</td>
</tr>
<tr>
<td>School Administrator</td>
<td>52</td>
<td>0</td>
<td>10</td>
<td>38</td>
</tr>
<tr>
<td>Classroom Teacher</td>
<td>30</td>
<td>26</td>
<td>17</td>
<td>27</td>
</tr>
</tbody>
</table>

### Actual Use by Role

<table>
<thead>
<tr>
<th>Role</th>
<th>INSTRUCTIONAL</th>
<th>MULTIPLE</th>
<th>EVALUATIVE</th>
<th>PREDICTIVE</th>
</tr>
</thead>
<tbody>
<tr>
<td>District Leader</td>
<td>42</td>
<td>25</td>
<td>25</td>
<td>8</td>
</tr>
<tr>
<td>School Administrator</td>
<td>43</td>
<td>33</td>
<td>17</td>
<td>7</td>
</tr>
<tr>
<td>Classroom Teacher</td>
<td>43</td>
<td>33</td>
<td>17</td>
<td>7</td>
</tr>
</tbody>
</table>
Perceived Benefits by Role

- INSTRUCTIONAL
- MULTIPLE
- EVALUATIVE
- PREDICTIVE

District Leader:
- Instructional: 59
- Multiple: 25
- Evaluative: 8
- Predictive: 8

School Administrator:
- Instructional: 42
- Multiple: 22
- Evaluative: 19
- Predictive: 17

Classroom Teacher:
- Instructional: 36
- Multiple: 18
- Evaluative: 7
- Predictive: 39
APPENDIX D: INSTITUTIONAL REVIEW BOARD APPROVAL

EAST CAROLINA UNIVERSITY
University & Medical Center Institutional Review Board Office
4N-70 Brody Medical Sciences Building· Mail Stop 682
600 Moye Boulevard · Greenville, NC 27834
Office 252-744-2914 · Fax 252-744-2284 · www.ecu.edu/irb

Notification of Exempt Certification

From: Social/Behavioral IRB
To: Patricia Martin
CC: Bill Grobe
Date: 8/15/2012
Re: UMCIRB 12-001397
District-Led Interim Assessments in North Carolina Schools

I am pleased to inform you that your research submission has been certified as exempt on 8/14/2012. This study is eligible for Exempt Certification under category #2.

It is your responsibility to ensure that this research is conducted in the manner reported in your application and/or protocol, as well as being consistent with the ethical principles of the Belmont Report and your profession.

This research study does not require any additional interaction with the UMCIRB unless there are proposed changes to this study. Any change, prior to implementing that change, must be submitted to the UMCIRB for review and approval. The UMCIRB will determine if the change impacts the eligibility of the research for exempt status. If more substantive review is required, you will be notified within five business days.

The UMCIRB office will hold your exemption application for a period of five years from the date of this letter. If you wish to continue this protocol beyond this period, you will need to submit an Exemption Certification request at least 30 days before the end of the five year period.

The Chairperson (or designee) does not have a potential for conflict of interest on this study.

________________________________________________________________________

IRB000000705 East Carolina U IRB #1 (Biomedical) IORG0000418
IRB00003781 East Carolina U IRB #2 (Behavioral/SS) IORG0000418 IRB00004973